# **Taunton Deane Borough Council**

## Executive – 21 June 2011

## 2010/2011 Budget Outturn Report

#### **Report of the Financial Services Manager**

(This matter is the responsibility of Executive Councillor Williams, Leader of the Council)

## 1. Executive Summary

The 2010/11 Provisional General Fund Revenue Outturn is an underspend of £0.492m against the Final Budget for the year. The final budget included a transfer to general fund reserves of £1.110m, and combined with the underspend for the year the General Fund reserves as at 31 March 2011 stand at £3.166m (subject to audit). This is above the minimum reserves expectation within the Council's Budget Strategy.

The 2010/11 General Fund Capital Programme total expenditure for the year amounted to £4.884m, which is £2.146m below the total budget for the year. Taking into account slippage of project expenditure of £2.179m, the 'real' position is a small overspend of just £0.033m. The Council has made good use of external funding to support its capital investment, not least related to Project Taunton. A budget carry forward of £2.179m related to committed expenditure is recommended.

The Housing Revenue Account Outturn for 2010/11 results in an overspend on final budget of £0.758m. This is largely due to negative subsidy being much higher than budgeted as previously reported. The final budget included a transfer from working balances of £0.296m, and combined with the overspend the HRA Reserves position (or "working balance") carried forward into 2011/12 is therefore a credit balance of £1.593m (subject to audit).

HRA Capital Programme total expenditure in 2010/11 totalled £6.653m, related largely to the Council's continued investment in maintaining the Decent Homes standard of the housing stock. This outturn results in an overspend against the HRA Capital Programme budget of £0.195m, which has been funded from HRA Earmarked Capital Reserves.

The reported outturn position remains subject to external audit as part of the annual audit of the Statement of Accounts.

#### 2. Purpose

- 2.1 This report informs the Executive of the outturn position of the Council on revenue and capital expenditure for the General Fund, Housing Revenue Account and trading services for 2010/11.
- 2.2 A key feature of well-regarded councils is their ability to manage performance effectively. Effective financial management forms an important part of the

Council's overall performance management framework.

- 2.3 The outturn position reported for the HRA and GF contains some estimated figures for government subsidies on housing and council tax benefit. The final figures for these will not be available in time for the final accounts to be produced. Should the final figures differ significantly from those used in closing down the accounts for 2010/11, a further report will be presented to Members giving the updated position on subsidy and the implications for the Council's reserves.
- 2.4 The following outturn figures are provisional at this stage, as finance officers are concluding final reconciliations as part of the year end closedown process. The final outturn, once confirmed, will be used to prepare the Council's Statement of Accounts, which are due to be approved by the Strategic Director/S151 Officer on 30 June 2011.

#### 3 2010/11 Financial Performance

- 3.1 There have been a number of significant challenges faced by the Council this year, and these have had an impact on the overall financial position for the authority. These include:
  - The continuing general economic climate and the recession in the UK, which has been the worst seen in this country for 60 years.
  - The Emergency Budget implemented by the new Coalition Government in June 2010.
  - The continued work on management and collection of debt, and impairment of historic debts no longer considered collectable.
- 3.2 Despite these challenges the Council has been in a position to improve the general reserves position. There have also been significant items of 'good news' in the form of a VAT Refund windfall (see separate report on this agenda), cost efficiency savings arising from continued roll out of Sort It Plus, and surplus earmarked reserves which have been returned to general reserves. Overall, officers have also managed to contain net spending below budget on the general fund. The Housing Revenue Account (HRA) is reporting a deficit in the year, largely due to the final subsidy estimates exceeding the amount provided in the budget, however the working balance for the HRA remains healthy.
- 3.3 Members have been presented with regular budget monitoring information, with quarterly performance reports submitted to the Executive and Corporate Scrutiny during the year. The reports provided members with the forecast outturn position and the likely impact on reserves.
- 3.4 The Council has continued to operate within the framework of its Budget Strategy and the overall financial standing at the end of the financial year is sound.

#### 4 General Fund - Revenue

- 4.1 The General Fund Revenue Account Outturn for 2010/11 is an underspend of £0.492m against the final budget for the year.
- 4.2 Taking into account the budgeted transfer to general fund reserves of £1.110m

and the underspend for the year, the outturn results in a net "surplus" of £1.602m on the General Fund Revenue Account, as shown in the following table. A detailed statement of the revenue outturn position is provided in Appendix A.

|                                   | Final    |          |         |       |
|-----------------------------------|----------|----------|---------|-------|
|                                   | Budget   | Outturn  | Varia   | ınce  |
|                                   | £'000    | £'000    | £'000   | %     |
| Net expenditure on services       | 15,640   | 18,009   | 2,369   | 15%   |
| Other operating costs             | 363      | 305      | (58)    | -16%  |
| Capital adjustments               | (1,930)  | (5,616)  | (3,686) | 191%  |
| Capital costs funded from revenue | 449      | 600      | 150     | 33%   |
| Grants and local taxation         | (14,520) | (14,520) | 0       | _     |
| DLO Contribution to GF            | (74)     | (74)     | 0       | -     |
| Deane Helpline Contribution to GF | (80)     | 0        | 80      | -100% |
| DLO Trading Account               | 5        | 5        | 0       | -     |
| Deane Helpline Trading Account    | 22       | 120      | 98      | 445%  |
| Transfers to earmarked reserves   | (985)    | (431)    | 555     | 56%   |
| Total for the Year                | (1,110)  | (1,602)  | (492)   | 44%   |

- 4.3 Net expenditure on services was £2.369m above budget. This difference has arisen for a variety of reasons, with the following key areas adversely affecting the council's outturn for the year.
  - Capital Charges have exceeded the budget by £3.686m. This is largely due to revaluation and impairment losses on a range of assets including £2.5m on assets purchased under the Project Taunton economic development and growth agenda (e.g. demolition of buildings at the Firepool site). The key message is that capital recharges are reversed out of the revenue account (see Capital Adjustments line in the table above) therefore there is no impact on the 'bottom line' outturn for the general fund revenue account or on general reserves.
  - Car parking income (on street and off street combined) demand has fallen below budgeted expectations, resulting in an income shortfall of £336,000. This has been affected in part by the severe winter weather conditions, VAT increase, and reduced usage.
  - Cemeteries and Crematorium operating costs have exceeded budget, largely due to essential maintenance of the cremators. It is anticipated that maintenance costs will be significantly lower once the major replacement works have been completed.
  - Concessionary Fares costs have exceeded budget by £98,000, which is due to customer demand. Members will be aware that the responsibility (and funding) for concessionary travel has transferred to SCC from April 2011, therefore the risk of future budget pressures in this area has been removed.
- 4.4 Conversely, there have also been significant underspends in a number of areas including:
  - The staff pay award was 0% whereas the Council allowed for a modest increase when the budget was set. Overall the underspend from this saving is approximately £150,000.
  - The allocation basis of support service and other recharged budgets has

been updated in line with the data that was used to set the 2011/12 budget. This has resulted in an overall benefit to the General Fund of approximately £200,000. This gain was identified as part of the year end recharges activity as information became available therefore managers were not in a position to report this sooner.

- NNDR costs on various council properties and car parks were collectively £70,000 below budget following revaluation.
- Various underspend in services due to slippage in spending and grant income received late in the year have also contributed to the underspend. This has been taken into account in the planned transfers to earmarked reserves to set aside the funding for 2011/12 or later years.
- 4.5 In areas of the budget below net expenditure on services, there are other major variances including:
  - Interest costs and income were both favourable compared to the budgets, reflecting low interest rates generally and the prudent approach taken when setting the budget.
  - A net reported overspend on transfers to/from earmarked reserves reflects the transfer of £706,000 of funds at the year end related to grant income and other service underspends that had not been budgeted for, marginally offset by higher than budgeted withdrawals to fund spending in the current year.
  - Capital Credits where charges for depreciation, impairment and other revenue expenditure funded from capital resources are reversed 'below the line' - are underspent compared to budget, reflecting the associated overspend within services as explained above.
  - Revenue funding of the capital programme ("RCCO") exceeded the budget by £151,000 and this was offset using earmarked capital reserves so the impact on the 'bottom line' is nil.
- 4.6 The outturn position for the DLO and Deane Helpline are further explained later in this report.
- 4.7 A more detailed analysis and explanation of the key variances to budget is provided in Appendix B. This analysis also includes a comparison with the Q3 forecast, highlighting the main movements between the Q3 forecast and the outturn position.
- 4.8 A more detailed analysis of the treasury performance (investments and borrowing) has been provided in the Treasury Management Outturn 2010/11 and 2011/12 Update Information Report issued earlier this month.

#### 5 General Fund – Reserves

- 5.1 The General Reserves balance at the start of the financial year was £1.564m. The 2010/11 final budget allowed for a planned contribution (a 'net surplus' on the revenue account) of £1.110m to the General Fund Reserve. This contribution takes into account
  - Supplementary Estimates taking funds from reserves and increasing the Budget
  - Returns transferring funds to reserves and reducing the Budget
  - Repayment of Invest to Save Schemes in the Original Budget, which were

funded from reserves in previous years.

5.2 Supplementary Estimates and Returns that have been approved during the year are shown in the table below. This table also shows the impact of the VAT Windfall which was accrued at the year end following confirmation of the successful claim. A separate report is included on the agenda for this Executive which recommends this windfall is transferred to reserves, and the Budget Return is therefore included below on the assumption this is approved.

Table: General Fund Reserves

| Table. Gelleral Fullu Neselves                |        |        |
|---|--------|--------|
|   | Budget | Actual |
|   | £'000  | £'000  |
| Balance brought forward 1 April 2010          | 1,564  | 1,564  |
| Original Budget (repayment of Invest to Save) | 91     |        |
| Supplementary Estimates & Returns             |        |        |
| RCCO for parking equipment                    | (60)   |        |
| Redundancy costs                              | (28)   |        |
| Surplus earmarked reserves                    | 189    |        |
| Waste service savings from Sort It Plus       | 250    |        |
| Repayment of ISIS Invest to Save              | 96     |        |
| VAT Windfall*                                 | 577    |        |
|   | 1,024  |        |
| Net Transfers to/from Other Funds             | (5)    | )      |
| Net Surplus (Deficit) Outturn for the Year    | 1,110  | 1,602  |
| Balance carried forward 31 March 2011         | 2,674  | 3,166  |

5.3 As the table shows, the General Reserves balance has increased from £1.564m at the start of the year to £3.166m at 31 March 2011 (subject to audit). The Council's Budget Strategy suggests that the minimum balance should be £1.25m, therefore the above closing balance indicates that Council balances are well above this minimum. From a financial perspective, this is important in the context of the major financial challenges in the medium term.

#### **Earmarked Reserves**

- 5.4 The Council can also set aside funds for specific purposes to be used in future years. The General Fund Revenue Outturn includes a proposed net transfer from earmarked reserves in the year of £0.431m. Appendix C provides a more detailed breakdown of the earmarked reserves and their movement during the year, for both the General Fund and the Housing Revenue Account. The proposed balance carried forward to support spending in future years includes £6.594m for expenditure on services and £0.846m for capital commitments.
- 5.5 The following table provides a summary of the transfers during the year. For completeness, the table includes funds set aside for both general fund and HRA services to give the total amount of earmarked funds across all council services. The HRA outturn is included later in this report.

| Earmarked Reserves  | General<br>Services<br>£'000 | Housing<br>£'000 | Total<br>£'000 |
|---|------------------------------|------------------|----------------|
| Balance brought forward 1 April 2010                                  | 7,289                        | 1,538            | 8,827          |
| Transfers from reserves to support expenditure on services            | (1,225)                      | 0                | (1,225)        |
| Transfers from reserves for financing of capital expenditure          | (91)                         | (1,069)          | (1,160)        |
| Transfers to reserves for use in future years on services expenditure | 870                          | 113              | 983            |
| Transfers to reserves for future financing of capital expenditure     | 15                           | 0                | 15             |
| Net Transfers During the Year   | (431)                        | (956)            | (1,387)        |
| Proposed Balance 31 March 2011  | 6,858                        | 582              | 7,440          |

As part of the financial year end process, officers have been asked to confirm the continuing requirement for which the funds were set aside, and provide a firm indication of the financial year(s) within which the reserves are expected to be used. As in previous years, the S151 Officer will be undertaking a further full review of earmarked reserves in the autumn.

#### 6 General Fund – Capital

- 6.1 The General Fund Capital Programme for the year had a final budget of £7.030m. This included slippage from 2009/10, supplementary budgets and budget adjustments for externally-funded projects in 2010/11. The Council planned to support the majority of this investment through the use of Capital Grants and Contributions, Revenue Funding and Borrowing. The major areas of planned capital spend included: continued investment in Project Taunton; grant support for private and social sector housing, investment in play facilities in the borough and the Mercury Abatement Works to the Crematorium.
- 6.2 The following table provides the draft outturn figures for 2010/11, summarised by Portfolio. The table shows a total capital expenditure of £4.884m, which is 31% below the budget for the year. However, taking into account proposed budget carry forward for slippage of £2.179m on committed projects into 2011/12, the 'real' variance is a small overspend of £33,000 due to minor variances on four schemes.

Table: Capital Programme 2010/11 Provisional Outturn Summary

|                                     | Budget<br>2010/11<br>£'000 | Actual 2010/11 £'000 | Variance<br>£'000 |
|-------------------------------------|----------------------------|----------------------|-------------------|
| Corporate Resources                 | 150                        | 85                   | (65)              |
| Economic Development                | 243                        | 186                  | (57)              |
| Environmental Services              | 1,195                      | 147                  | (1,048)           |
| Housing (Non-HRA)                   | 1,860                      | 1,079                | (781)             |
| Planning Policy & Transportation    | 60                         | 37                   | (23)              |
| Sports, Parks and Leisure           | 1,002                      | 830                  | (172)             |
| Project Taunton                     | 2,520                      | 2,520                | 0                 |
| Grand Total                         | 7,030                      | 4,884                | (2,146)           |
| Proposed Carry Forward for Slippage |                            |                      | 2,179             |
| Variance after Slippage             |                            |                      | 33                |

- 6.3 Corporate Resources is showing an underspend to budget. The main cause of this underspend is due to the delay of replacing the Deane House Boiler. This project has been put on hold and is awaiting the outcome of the Asset review. Depending on the outcome of this review this project should be completed in 2011/12 so it is proposed that this budget should be carried forward. There is also a managed underspend on the IT Improvements budget, and it is proposed that this budget is carried forward to support the ICT Infrastructure Project taking place in 2011/12.
- 6.4 There is an underspend showing against the Economic Development portfolio, mainly within the DLO vehicles acquisition budget, where it is proposed to carry forward the budget for investment in future years.
- 6.5 The underspend against Environmental Services is largely due to the Mercury Abatement project. As reported during the year, the majority of this work is now due to be completed in 2011/12 so it is therefore proposed this budget should be carried forward.
- Appendix D provides the Capital Programme Provisional Outturn by Project, and also sets out the proposed carry forward of £2.179m capital budget approval to 2011/12 on a scheme by scheme basis.

## 7 Housing Revenue Account (HRA)

- 7.1 The Housing Revenue Account has been closed using estimated subsidy figures. Any adjustment made if required is likely to be immaterial as the annual subsidy payment to CLG for 2010/11 is £6.306m.
- 7.2 The HRA 2010/11 Outturn is an overspend variance of £0.758m (256% of total budget) as shown in the following table, and compared to a forecast overspend of £0.593m in the "Financial and Performance Monitoring Quarter 3 2010/11" report to Executive in March 2011. A detailed analysis and explanation of the key variances to budget is provided in Appendix F.

|                                  | Final   |         |       |       |
|----------------------------------|---------|---------|-------|-------|
|                                  | Budget  | Outturn | Varia | nce   |
|                                  | £'000   | £'000   | £'000 | %     |
| Net cost of services             | (1,547) | (978)   | 569   | 36.8  |
| Other operating costs and income | 578     | 784     | 206   | 35.4  |
| Transfers to/from reserves       | 1,265   | 1,248   | (17)  | 1.3   |
| Totals                           | 296     | 1,054   | 758   | 256.1 |

Variances in both income and expenditure are recorded in great detail across the cost centres which can be viewed in several different formats as each audience prefers. The main variances are summarised as follows.

#### Net cost of services

- A reduction in rent income £0.306m (15.2%) due to the rent lost on void properties and those which have been transferred to Housing Associations but were greater than estimated when the original budget was set.
- The negative subsidy payment to CLG was above budget by £0.693m. This was because the subsidy cost was under-estimated when the budget was set, relating largely to calculation of interest charged on loans, and a further charge on the final audited subsidy for 2009/10. These have been reported previously to Members. As mentioned above, the 2010/11 outturn is based on estimates of the final subsidy for the year, and any changes following the audit will be charged or credited in 2011/12.
- The variance of £0.395m relating to supporting people grant has arisen due to a 'double-counting' of the 2009/10 grant in the HRA (and taken to HRA working balances). This resulted in a 'duplication' of grant income reported in 2009/10, and the reversal results in the variance shown in 2010/11.
- Management costs are underspent by a total of £0.496m (11.5%). There has been underspends on staffing costs, training, utilities, insurance and large variances on general maintenance (e.g. underground drainage, outside lighting and lift repairs).
- There was a net underspend of £0.302m (4.6%) on maintenance mainly due (as in previous years) to slippage in soffits and fascia replacements but these were partly offset by an increase in re-lets and general maintenance work.

#### 8 HRA Reserves

8.1 The following table summarises the movement in the HRA Working Balance in 2010/11:

#### Table: HRA Reserves balance

| 1440101111111111100011100 1041141100       |                 |                 |
|--|-----------------|-----------------|
|  | Budget<br>£'000 | Actual<br>£'000 |
| Balance brought forward 1 April 2010       | 2,647           | 2,647           |
| Net surplus/(deficit) outturn for the year | (296)           | (1,054)         |
| Balance carried forward 31 March 2011      | 2,351           | 1,593           |

8.2 As the table shows, the HRA working balance has decreased by £1.054m with the balance (subject to audit) standing at £1.593m at 31 March 2011 (approx

£265 per property). Despite the reduction in balances this is well above the minimum amount of approx £900,000 (approx £150 per property) recommended within the Council's Budget Strategy. Members may also wish to note that HRA properties are maintained over an 8-year cycle within the 30-year Business Plan, and so working balances held per property could change significantly year-on-year depending on the level of maintenance outstanding. In addition, with the planned move to self-financing a healthier working balance is advisable.

## 9 HRA Capital Programme

9.1 HRA capital expenditure for the year totalled £6.653m, which is £195k (3%) above the annual budget. The service has advised that as much of the work is demand-driven and also generally carried-out at times agreed with tenants, budget variances are inevitable. The investment during 2010/11 has enabled the Council to continue to improve the quality of kitchens, bathrooms, roofing and heating in its housing stock in order to maintain the Decent Homes standard. Other work included improving the facilities provided for tenants with mobility difficulties (through Aids and Adaptations and Disabled Facilities Grants), and completion of the Lindley House project. The following table provides a high level summary of the capital expenditure outturn for 2010/11.

Table: HRA Capital Programme 2010/11 Provisional Outturn Summary

| Scheme Heading (summary)               | Budget<br>2010/11<br>£'000 | Outturn<br>2010/11<br>£'000 | Variance<br>2010/11<br>£'000 | Proposed<br>C/Forward<br>to 2011/12<br>£'000 |
|--|----------------------------|-----------------------------|------------------------------|--|
| Decent Homes                           | 4,734                      | 5,481                       | 747                          | 0  |
| Other Works                            |                            |                             |                              |  |
| Lindley House                          | 481                        | 663                         | 182                          | 0  |
| Housing Management System              | 95                         | 24                          | (71)                         | 0  |
| Door Entry Systems                     | 43                         | 15                          | (28)                         | 0  |
| Aids and Adaptations                   | 410                        | 112                         | (298)                        | 0  |
| Sound Proofing                         | 58                         | 0                           | (58)                         | 0  |
| DDA Work                               | 51                         | 0                           | (51)                         | 0  |
| Asbestos Work                          | 78                         | 15                          | 63                           | 0  |
| Community Alarms                       | 89                         | 5                           | (84)                         | 0  |
| Tenants Improvements                   | 15                         | 3                           | (12)                         | 0  |
| Disabled Facilities Grants (HRA Stock) | 324                        | 325                         | 1                            | 0  |
| Communal TV Aerials                    | 25                         | 10                          | (15)                         | 0  |
| Other Schemes                          | 55                         | 0                           | (55)                         | 0  |
| Sub-total                              | 1,724                      | 1,172                       | (424)                        | 0  |
| GRAND TOTAL                            | 6,458                      | 6,653                       | 195                          | 0  |

- 9.2 The variances against the capital projects are predominantly due to the following factors:
  - Decent Homes initiative works have to be scheduled around tenants' preferences and each property's availability for work to its roof, heating, kitchen and bathroom. Works exceeded the final budget by some £747,000

- as more investment has been delivered than previously anticipated. This is included a significant amount of bathroom improvements.
- Lindley House budget requested by the service was below the eventual overall cost of the project, but the difference is fully funded from external grant.
- Housing Management System budget allowed for system upgrades not required in full in 2010/11
- There was very low take-up of the 'aids and adaptations' scheme covering small works (ranging up to around £6,000 each)
- Soundproofing: work is mainly on duplex flats and therefore access can often be restricted, with no work undertaken in the current financial year
- DDA work: None required in the year
- Asbestos Work: The survey for asbestos work continues with remedial works completed in 2010/11. The majority of this work is now programmed to be delivered and funded from the 2011/12 budget
- Community Alarms: Budget allowed for investment in new equipment but actual requirement was less than anticipated when the budget was set
- Tenants Improvements is demand-driven by tenants themselves and so can vary considerably from budget.
- 9.3 The overspend on the 2010/11 HRA Capital Programme will be met from the HRA Capital Reserve.

## 10 DLO Trading Performance

- 10.1 Through the continued development of the internal transformation options for the DLO, and with additional investment in a review of financial reporting arrangements towards the end of the financial year, improvements in business processes and financial controls have been identified. The latter are in the process of being implemented, and an update on the internal transformation options is due to be reported to Scrutiny, Executive and Full Council in the near future.
- 10.2 For 2010/11, the Deane DLO reported an overall trading surplus of £74,895.
- 10.3 The DLO has made the budgeted contribution to the General Fund of £73,600, with the residual balance from the trading surplus transferring to the Trading Account Reserve.
- 10.4 The Trading Account Reserve balance has increased slightly from £0.569m brought forward to £0.570m as at 31 March 2011.
- 10.5 The following table provides a summary of the trading performance for each unit for the year, and shows the impact on the reserve balance. Information from the previous financial year is included for comparison.

Table: Deane DLO Outturn and Reserve Balance

|  | 2009/10<br>£'000 | 2010/11<br>£'000 |
|--|------------------|------------------|
| Reserve balance brought forward 1 April          | (507)            | (569)            |
| Trading Surplus (-)/ Deficit for the year:       |                  |                  |
| Highways   | 9                | 17               |
| Grounds Maintenance                              | (8)              | 72               |
| Building Maintenance                             | (312)            | (197)            |
| Cleansing  | (1)              | 33               |
| Amounts to be allocated across the trading units | (44)             | 0                |
| for final outturn                                |                  |                  |
| Trading Surplus (-) / Deficit                    | (356)            | (75)             |
| Contribution to General Fund                     | 186              | 74               |
| Net Retained Surplus (-) / Deficit               | (170)            | (1)              |
| Transfer to DLO Transformation Reserve           | 108              | 1                |
| Reserve balance carried forward 31 March         | (569)            | (570)            |

Note: minus (-) reserve balance = surplus held

#### 11 Deane Helpline

- 11.1 During the year the Deane Helpline made a net deficit of £120,000, which is an overspend of £98,000 against the final budget. This was higher than previously anticipated largely due to support service recharges being £22,305 (31.5 %) above the original budget. Support services were reviewed towards the end of the financial year and were not finalised and allocated to the account until the year end.
- 11.2 There are no funds held in the Deane Helpline Trading Account Reserve therefore the deficit falls to the General Fund. It should be noted that no in-year contribution to the General Fund was made.
- 11.3 The shortfall is due primarily to £79,000 (10.7%) of increased staffing costs; a shortfall of income £110,180 (13.4%); offset by not making a contribution to the General Fund (£80,000) and use of staffing contingency budget (£42,000).
- 11.4 The staff costs were driven by the need to cover high levels of sickness and other long term absences in order to maintain the service.
- 11.5 The income shortfall was due to: the budget assumed income of £50,000 from the Yarlington contract, which did not materialise; all debts have been reviewed resulting in credits and write offs of £27,000 being raised; and accounting treatment of prepayments has been updated to more accurately reflect the income position in the correct year giving a shortfall of £37,000 in 2010/11.
- 11.6 Within the financial year a robust database of contracts has been established making reconciliations and monitoring between SAP and PNC (Deane Helpline's contract database) on a quarterly basis more straightforward.

#### 12 Efficiency and Value for Money Gains (NI179)

12.1 At the time of submitting this report officers are continuing to finalise the outturn Value for Money gains. A verbal update will be provided at the meeting.

#### 13 Legal Comments

13.1 None for the purpose of this report.

## 14 Links to Corporate Aims

14.1 The financial performance of the Council underpins the delivery of corporate priorities and therefore all Corporate Aims.

### 15 Environmental Implications

15.1 None for the purpose of this report.

## 16 Community Safety Implications

16.1 None for the purposes of this report.

## 17 Equalities Impact

17.1 Not required for the purposes of this report.

## 18 Risk Management

18.1 Financial controls are operated throughout the year to manage financial risks, which are subject to review through internal and external audit, as well as through reporting to the Corporate Governance Committee

## 19 Partnership Implications

19.1 The Council is supported in its management of the financial position through financial services delivered by Southwest One.

#### 20 Recommendations

- 20.1 The Executive are recommended to:
  - a) Recommend that Full Council transfer the net underspend on the General Fund Revenue Account to General Fund Reserves, and transfer the net overspend on the Housing Revenue Account to HRA Working Balance Reserves.
  - b) Recommend that Full Council approves the net transfer of £431,000 from earmarked reserves for use on General Fund services and capital financing, and £956,000 from earmarked reserves for use on HRA services and capital financing, as set out in the report and in Appendix C.
  - c) Recommend that Full Council approves the Carry Forward of General Fund Capital Programme Budget totalling £2.179m for slippage into 2011/12 as set out in Appendix D.

### **Appendices:**

- A General Fund Revenue Account 2010/11 Outturn Statement
- B General Fund Revenue Account Variances
- C Earmarked Reserves 2010/11
- D General Fund Capital Programme 2010/11 Outturn Statement
- E Housing Revenue Account 2010/11 Outturn Statement
- F Housing Revenue Account Variances
- G HRA Capital Programme 2010/11 Outturn Statement

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# **Background Papers:**

- Executive February 2010, Budget Setting 2010/11
- Executive 16 March 2011, Financial and Performance Monitoring Quarter Three 2010/11

# **APPENDIX A**

# **GENERAL FUND REVENUE OUTTURN 2010/11**

| Actual 2009/10 £ | Portfolio                                    | Original<br>Budget<br>2010/11<br>£ | Final Budget<br>2010/11<br>£ | Actual<br>Expenditure<br>2010/11<br>£ | Variance<br>£ |
|------------------|--|------------------------------------|------------------------------|---------------------------------------|---------------|
| 144,629          | Communications & Community<br>Leadership     | 1,028,110                          | 1,336,793                    | 1,309,345                             | (27,448)      |
| 1,120,382        | Corporate Resources                          | 1,570,370                          | 1,677,470                    | 790,157                               | (887,313)     |
| 1,331,786        | Economic Dev. Property & Tourism             | 1,085,750                          | 1,124,820                    | 3,497,673                             | 2,372,853     |
| 4,788,969        | Environmental Services                       | 4,659,790                          | 3,912,870                    | 4,112,824                             | 199,954       |
| 1,522,350        | General Services                             | 1,164,230                          | 1,445,760                    | 1,673,209                             | 227,449       |
| 2,219,555        | Housing Services                             | 2,486,620                          | 2,748,007                    | 2,325,719                             | (422,288)     |
| 437,313          | Planning Policy & Transportation             | 796,930                            | 675,240                      | 1,346,580                             | 671,340       |
| 2,911,653        | Sports, Parks & Leisure                      | 2,751,530                          | 2,718,870                    | 2,953,568                             | 234,698       |
| 14,218,197       | Total Service Expenditure                    | 15,543,330                         | 15,639,830                   | 18,009,074                            | 2,369,244     |
| (1,535,320)      | Capital Charges Credit                       | (1,930,000)                        | (1,930,000)                  | (5,616,411)                           | (3,686,411)   |
| 217,663          | Interest Payable on Loans                    | 226,430                            | 226,430                      | 190,952                               | (35,478)      |
| Included above   | Soft Loan                                    | 0                                  | 0                            | 169                                   | 169           |
| 364,408          | Minimum Revenue Provision                    | 342,500                            | 342,500                      | 344,596                               | 2,096         |
| (197,134)        | Interest Income                              | (69,000)                           | (69,000)                     | (82,576)                              | (13,576)      |
| (270.716)        | VAT Interest Income (Exceptional item)       |                                    | (253,840)                    | (253,843)                             | (3)           |
| (370,716)        | VAT Repayment (exceptional Item)             |                                    | (323,520)                    | (323,521)                             | 1             |
|                  | DLO Trading Account Contrib to GF            | (73,600)                           | (73,600)                     | (73,600)                              | 0             |
| (355,536)        | DLO Trading (Surplus)/Deficit                | 0                                  | 5,410                        | 5,410                                 | 0             |
|                  | Deane Helpline Contribution to GF            | (80,000)                           | (80,000)                     | 0                                     | 80,000        |
| 102,504          | Deane Helpline (Surplus)/Deficit             | 0                                  | 22,010                       | 120,086                               | 98,076        |
| 855,757          | Net Earmarked Reserves Transfers             | 0                                  | (985,280)                    | (430,778)                             | 554,502       |
| 493,155          | Revenue funding of capital expenditure       | 0                                  | 448,430                      | 599,084                               | 150,654       |
| Included above   | Area Based Grant                             | 0                                  | (28,820)                     | (40,175)                              | (11,355)      |
| 13,792,978       | Authority Expenditure                        | 13,959,660                         | 12,940,550                   | 12,448,469                            | (492,081)     |
| 30,620           | Special Expenses                             | 47,050                             | 47,050                       | 47,050                                | 0             |
| 13,823,598       | Borough Expenditure                          | 14,006,710                         | 12,986,600                   | 12,495,519                            | (492,081)     |
| 402,703          | Parish Precepts                              | 421,940                            | 421,940                      | 421,944                               | (4)           |
| 14,226,301       | Budget Requirement                           | 14,428,650                         | 13,409,540                   | 12,917,463                            | (492,085)     |
| (6,935,368)      | Contribution from NNDR Pool                  | (7,615,394)                        | (7,615,394)                  | (7,615,394)                           | 0             |
| (1,600,772)      | Revenue Support Grant                        | (1,105,826)                        | (1,105,826)                  | (1,105,826)                           | 0             |
| 81,600           | Surplus on Collection Fund: Council Tax      | 130,210                            | 130,210                      | 130,210                               | 0             |
| (5,761,663)      | Council Tax                                  | (5,928,460)                        | (5,928,460)                  | (5,928,664)                           | (204)         |
| 10,098           | Contribution (to)/from General Fund Balances | (90,820)                           | (1,109,930)                  | (1,602,211)                           | (492,289)     |

# **GENERAL FUND RESERVE BALANCE 2010/11**

| Actual 2009/10 £ |  | Original<br>Budget<br>2010/11<br>£ | Final Budget<br>2010/11<br>£ | Actual<br>Expenditure<br>2010/11<br>£ |
|------------------|--|------------------------------------|------------------------------|---------------------------------------|
| 1,574,008        | Balance b/f 1 April  | 1,563,910                          | 1,563,910                    | 1,563,910                             |
| 155,750          | Original Budget (includes repayment of previous invest to save)  | 90,820                             | 90,820                       | 90,820                                |
| (174,350)        | Supplementary Estimates Agreed                                   | 0                                  | (88,000)                     | (88,000)                              |
|                  | Returns Agreed   |                                    | 534,770                      | 534,770                               |
|                  | Return - VAT Windfall (subject to approval)                      |                                    | 577,360                      | 577,360                               |
|                  | Other budget adjustments   |                                    | (5,020)                      | (5,020)                               |
| (18,600)         | Budgeted Net Contribution to/(from) General Fund Revenue Account | 90,820                             | 1,109,930                    | 1,109,930                             |
| 8,502            | Net Underspend (Overspend) for the Year                          | 0                                  | 0                            | 492,289                               |
| (10,098)         | Net Movement in Reserves   | 90,820                             | 0                            | 1,602,219                             |
| 1,563,910        | Balance c/f at 31 March  | 1,654,730                          | 2,673,840                    | 3,166,128                             |

# **APPENDIX B**

# **EXPLANATION OF GENERAL FUND REVENUE 2010/11 OUTTURN VARIANCES**

| Budget Area                     | Explanation   | 2010/11<br>Outturn<br>Variance<br>£'000 | Q3<br>Forecast<br>Variance<br>£'000 | Change<br>since Q3<br>Forecast<br>£'000 |
|---------------------------------|---|---|-------------------------------------|---|
| Expenditure on Sei              | rvices  |   |                                     |   |
| Communications &                | Community Leadership  |   |                                     |   |
| Community<br>Leadership         | There are a range of minor variances across various cost centres.   | (28)                                    | 0                                   | (28)                                    |
| <b>Corporate Resource</b>       | es  |   |                                     |   |
| NNDR                            | The NNDR on the TDBC assets is underspent due to refunds from previous year re valuations   | (60)                                    | (60)                                | 0                                       |
| Rent Rebates/Rent<br>Allowances | Over recovery of income compared to the amount assessed by Government in the Housing Benefit subsidy  | (183)                                   | 0                                   | (183)                                   |
| Local Land<br>Charges           | In year land charges income higher than anticipated in the budget (£20k); and Government Grant for possible claims for refunds of personal search fees (£35k). The latter has been transferred to earmarked reserves to provide for any claims not yet made.        | (55)                                    | 0                                   | (55)                                    |
| SWOne Contracts                 | Underspend on SWOne Contract budget due to lower secondee costs due to 0% pay award and for Service Credits recovered. A similar amount has been transferred to earmarked reserves to provide funds for professional advice linked to the contract in future years. | (144)                                   | 0                                   | (144)                                   |
| <b>Economic Develop</b>         | ment  |   |                                     |   |
| Project Taunton                 | Capital Charges not budgeted for, including significant revaluation and impairment losses on assets purchased and then demolished e.g. for the Firepool development site.   | 2,607                                   | 0                                   | 2,607                                   |
| Project Taunton                 | Slippage of project costs to be funded by Eco<br>Towns Grant income, which is being transferred<br>to earmarked reserves for carry forward to<br>2011/12.   | (105)                                   | 0                                   | (105)                                   |
| TIC                             | Overspend on salary as Saturday working not budgeted for in CCR, and overspend on purchases for resale  | 30                                      | 0                                   | 30                                      |
| Economic<br>Development         | Underspend on staffing costs due to vacant post   | (75)                                    | 0                                   | (75)                                    |
| <b>Environmental Serv</b>       | vices   |   |                                     |   |
| Cemeteries and<br>Crematoria    | The costs of operating the service has exceeded budget by £119k mainly due to the cost of maintenance to the cremators and grounds, offset by staff savings through restructuring.  | 84                                      | (20)                                | 104                                     |

| Budget Area                            | Explanation  | 2010/11<br>Outturn<br>Variance<br>£'000 | Q3<br>Forecast<br>Variance<br>£'000 | Change<br>since Q3<br>Forecast<br>£'000 |
|--|--|---|-------------------------------------|---|
| Licensing                              | Increase in funeral costs to be met by TDBC (£18k). Impact of irrecoverable income (£27k)  | 45                                      | 35                                  | 10                                      |
| <b>Housing Services</b>                |  |   |                                     |   |
| Youth<br>Homelessness<br>Fund          | Grant received at year end for work to be done County wide in 2011/12. This amount has been transferred to Earmarked Reserves.   | (75)                                    | 0                                   | (75)                                    |
| Homelessness                           | Higher than expected income on Private Sector<br>Leased properties (£17k); increased<br>Government Grant (£21k) for Rough Sleeper<br>Coordinator; Bed and Breakfast cost lower than<br>anticipated             | (145)                                   | 0                                   | (145)                                   |
| Contribution to HRA re shared services | The Contribution to the HRA was reduced this year as the costs of the grounds maintenance of housing estates were down.  | (47)                                    | 0                                   | (47)                                    |
| Planning, Policy &                     | Transportation   |   |                                     |   |
| Concessionary<br>Fares                 | Concessionary fares is overspent due to customer demand.   | 99                                      | 0                                   | 99                                      |
| Parking                                | Car parking income (on street and off street combined) demand has fallen below budgeted expectations. This has been affected in part by the severe winter weather conditions, VAT increase, and reduced usage. | 336                                     | 105                                 | 231                                     |
| Building Control                       | Income is £59k below budget due to reduced activity in the building sector linked to the overall economic downturn.  | 59                                      | 90                                  | (31)                                    |
| Sports, Parks and I                    | _eisure  |   |                                     |   |
| Vivary Park                            | Charges for Ground Maintenance have increased in year  | 49                                      | 0                                   | 49                                      |
| Various                                |  |   |                                     |   |
| Pay Award – All<br>Services            | Across the General Fund, excluding those reported above, the savings on salaries due to 0% pay rise and vacancy factors  | (150)                                   | (150)                               | 0                                       |
| Support Service<br>Recharges           | The allocation basis of support service and other recharged budgets has been updated in line with the data that was used to set the 2011/12 budget.  | (150)                                   | 0                                   | (150)                                   |
| Other minor variance                   | es across services in total  | 276                                     | (54)                                | 330                                     |
| Subtotal – Total Se                    | rvice Expenditure Net Variance   | 2,368                                   | (54)                                | 2422                                    |
| Other Costs and In                     | come   |   |                                     |   |
| Capital charges credit                 | Affected by the capital programme spend and revaluation/impairment losses in the same way as the capital charges within the Net Cost of Services.  | (3,686)                                 | 0                                   | (3,686)                                 |

| Budget Area                            | Explanation  | 2010/11<br>Outturn<br>Variance<br>£'000 | Q3<br>Forecast<br>Variance<br>£'000 | Change since Q3 Forecast £'000 |
|--|--|---|-------------------------------------|--------------------------------|
| Interest payable                       | Interest paid on loans has been charged at a consolidated interest rate of 3.13%, reflecting market movements during the year.   | (35)                                    | 0                                   | (35)                           |
| Interest<br>Income                     | Interest received has exceeded expectations  | (14)                                    | 20                                  | (34)                           |
| DLO Trading<br>Account                 | Trading Account surplus of £75k is offset to zero as balance transferred to the Trading Account Reserve  | 0                                       | 0                                   | 0                              |
| Deane Helpline<br>Trading Account      | The trading account deficit is due to ongoing staff cover costs and shortfall in income, offset by use of contingency and withholding payment to General Fund in the year. | 98                                      | 79                                  | 19                             |
| Deane Helpline<br>Contribution to GF   | The Deane Helpline did not return a surplus on the Trading Account therefore is unable to make this contribution.  | 80                                      | 80                                  | 0                              |
| Transfers to<br>Earmarked<br>Reserves  | Covering a range – LABGI (Business Growth Incentive), HPDG (Housing Planning Delivery Grant), Core Council review costs, etc (see Appendix C)                              | 555                                     | 0                                   | 555                            |
| Revenue funding of capital expenditure | The cost of new assets – vehicles, play equipment, ICT, etc – not funded by grants or borrowing.   | 151                                     | 15                                  | 136                            |
| Other                                  | Other minor variances  | (9)                                     | (30)                                | 21                             |
| Subtotal Authority                     | Subtotal Authority Expenditure Net Variance  |   | 164                                 | (3,024)                        |
| Grand Total – Gene                     | eral Fund Revenue Net Variance   | (492)                                   | 110                                 | (602)                          |

# **APPENDIX C**

# **MOVEMENT ON EARMARKED RESERVES 2010/11**

| Reserve Heading                                   | Balance<br>1 April<br>2010<br>£'000 | Transfers<br>To<br>reserves<br>£'000 | Transfers<br>From<br>reserves<br>£'000 | Balance<br>31 March<br>2011<br>£'000 |
|---|-------------------------------------|--------------------------------------|--|--------------------------------------|
| For General Fund revenue purposes                 |                                     |                                      |  |                                      |
| Asset Management - Leisure                        | 624                                 | 30                                   | (22)                                   | 632                                  |
| Asset Management - General                        | 95                                  | 49                                   | 0                                      | 144                                  |
| Core Council Review                               | 306                                 | 4                                    | (85)                                   | 225                                  |
| Core Council Review - DLO                         | 142                                 | 113                                  | (33)                                   | 222                                  |
| Corporate Training                                | 83                                  | 0                                    | 0                                      | 83                                   |
| DLO Trading Account Reserve                       | 569                                 | 2                                    | 0                                      | 571                                  |
| Growth Point Funding                              | 179                                 | 0                                    | 0                                      | 179                                  |
| Home Improvement Agency                           | 192                                 | 0                                    | 0                                      | 192                                  |
| Housing Enabling                                  | 783                                 | 0                                    | (184)                                  | 599                                  |
| Self Insurance Fund                               | 750                                 | 0                                    | 0                                      | 750                                  |
| LABGI Grant Funding                               | 423                                 | 0                                    | 0                                      | 423                                  |
| Local Plan Enquiry General Provisions             | 296                                 | 32                                   | (18)                                   | 311                                  |
| Planning Delivery Grant Funding                   | 793                                 | 35                                   | (355)                                  | 474                                  |
| Other reserves                                    | 1,210                               | 720                                  | (528)                                  | 1,400                                |
| Sub-total   | 6,445                               | 985                                  | (1,225)                                | 6,205                                |
| For General Fund capital financing purposes       |                                     |                                      |  |                                      |
| DLO Vehicle Replacement Reserve                   | 6                                   | 0                                    | 0                                      | 6                                    |
| Capital Financing Reserve - General Fund Projects | 838                                 | 15                                   | (91)                                   | 762                                  |
| Sub-total   | 844                                 | 15                                   | (91)                                   | 768                                  |
| For HRA revenue purposes                          |                                     |                                      |  |                                      |
| HRA Heating Reserve                               | 390                                 | 0                                    | 0                                      | 390                                  |
| Sub-total   | 390                                 | 0                                    | 0                                      | 390                                  |
| For HRA capital financing purposes                |                                     |                                      |  |                                      |
| Capital Financing Reserve - HRA Projects          | 1,148                               | 0                                    | (1,069)                                | 79                                   |
| Sub-total   | 1,148                               | 0                                    | (1,069)                                | 79                                   |
| GRAND TOTAL                                       | 8,827                               | 1,000                                | (2,385)                                | 7,442                                |

# **APPENDIX D**

# **GENERAL FUND CAPITAL PROGRAMME 2010/11 OUTTURN**

| Scheme Heading                                  | Budget<br>2010/11<br>£'000 | Outturn<br>2010/11<br>£'000 | Variance<br>2010/11<br>£'000 | Proposed<br>C/Forward<br>to 2011/12<br>£'000 |
|---|----------------------------|-----------------------------|------------------------------|--|
| Corporate Resources                             |                            |                             |                              |  |
| IT Improvements                                 | 95                         | 85                          | (10)                         | 10   |
| Deane House Boiler Replacement                  | 55                         | 0                           | (55)                         | 55   |
| Sub-total Sub-total                             | 150                        | 85                          | (65)                         | 65   |
| Economic Development & Arts                     |                            |                             |                              |  |
| Vehicle Acquisitions                            | 183                        | 131                         | (52)                         | 52   |
| Firepool Weir                                   | 60                         | 50                          | (10)                         | 10   |
| Mount St Nursery                                | 0                          | 5                           | 5                            | 0  |
| Sub-total Sub-total                             | 243                        | 186                         | (57)                         | 62   |
| Environmental Services                          |                            |                             |                              |  |
| Taunton/Bridgwater Canal                        | 10                         | 10                          | 0                            | 0  |
| Neroche Project                                 | 0                          | 14                          | 14                           | 0  |
| Mercury Abatement Works (Extension and Filters) | 1,085                      | 24                          | (1,061)                      | 1,061  |
| Crematorium Music System                        | 10                         | 15                          | 5                            | 0  |
| Waste Initiative                                | 90                         | 75                          | (15)                         | 15   |
| Wellington Cemetery Store                       | 0                          | 9                           | 9                            | 0  |
| Sub-total Sub-total                             | 1,195                      | 147                         | (1,048)                      | 1,076  |
| Housing   |                            |                             |                              |  |
| Disabled Facilities Grants - Private Sector     | 454                        | 204                         | (250)                        | 250  |
| Private Sector Renewal Grants                   | 335                        | 270                         | (65)                         | 65   |
| Grants to RSLs                                  | 1,071                      | 605                         | (466)                        | 466  |
| Sub-total                                       | 1,860                      | 1,079                       | (781)                        | 781  |
| Planning Policy and Transportation              |                            |                             |                              |  |
| Parking Strategy - Payment Equipment            | 10                         | 8                           | (2)                          | 2  |
| Replacement Parking Equipment New Coins         | 50                         | 29                          | (21)                         | 21   |
| Sub-total                                       | 60                         | 37                          | (23)                         | 23   |
| Sports, Parks and Leisure                       |                            |                             |                              |  |
| Play Equipment – Lyngford                       | 96                         | 69                          | (27)                         | 27   |
| Play Area - Oake                                | 48                         | 49                          | 1                            | 0  |
| West Monkton (SCC)                              | 29                         | 29                          | 0                            | 0  |
| Play Area - Hamilton Gault                      | 43                         | 56                          | 13                           | 0  |
| Play Area - Baldwin Road                        | 24                         | 25                          | 1                            | 0  |
| Play Area - Vivary Park                         | 87                         | 101                         | 14                           | 0  |
| Wheelspark - Hamilton Gault                     | 83                         | 57                          | (26)                         | 26   |
| Play Area - Greenway Recreation                 | 6                          | 6                           | 0                            | 0  |
| Fitzhead Tythe Barn                             | 0                          | 7                           | 7                            | 0  |
| Nynehead Village Hall                           | 0                          | 7                           | 7                            | 0  |

| Scheme Heading                      | Budget<br>2010/11<br>£'000 | Outturn<br>2010/11<br>£'000 | Variance<br>2010/11<br>£'000 | Proposed<br>C/Forward<br>to 2011/12<br>£'000 |
|-------------------------------------|----------------------------|-----------------------------|------------------------------|--|
| Neroche Parish Hall                 | 0                          | 10                          | 10                           | 0  |
| Play Equipment - Grants to Clubs    | 179                        | 60                          | (119)                        | 67   |
| Play Equipment - Grants to Parishes | 98                         | 65                          | (33)                         | 0  |
| Play Equipment Replacement          | 20                         | 46                          | 26                           | 0  |
| Play Area - Taunton Green           | 178                        | 184                         | 6                            | 0  |
| Play Area - Greenway                | 69                         | 17                          | (52)                         | 52   |
| The Popham Hall                     | 10                         | 10                          | 0                            | 0  |
| Langford Budville Village Hall      | 16                         | 16                          | 0                            | 0  |
| Play Area - Cotford St Luke         | 16                         | 16                          | 0                            | 0  |
| Sub-total                           | 1,002                      | 830                         | (172)                        | 172  |
| Project Taunton                     |                            |                             |                              |  |
| Firepool                            | 396                        | 396                         | 0                            | 0  |
| Castle Green                        | 261                        | 261                         | 0                            | 0  |
| Long Run Farm                       | 462                        | 462                         | 0                            | 0  |
| Somerset Square                     | 28                         | 28                          | 0                            | 0  |
| High St Retail Project              | 52                         | 52                          | 0                            | 0  |
| Northern Inner Distributor Road     | 818                        | 818                         | 0                            | 0  |
| Urban Initiatives                   | 469                        | 469                         | 0                            | 0  |
| Coal Orchard                        | 6                          | 6                           | 0                            | 0  |
| Charging Points                     | 21                         | 21                          | 0                            | 0  |
| Goodlands Gardens                   | 3                          | 3                           | 0                            | 0  |
| High Street                         | 4                          | 4                           | 0                            | 0  |
| Sub-total                           | 2,520                      | 2,520                       | 0                            | 0  |
| GRAND TOTAL                         | 7,030                      | 4,884                       | (2,146)                      | 2,179  |

# **APPENDIX E**

# **HOUSING REVENUE ACCOUNT OUTTURN 2010/11**

|   | Original<br>Budget<br>2010/11 | Final Budget<br>2010/11 | Actual<br>2010/11 | Variance<br>2010/11 |
|---|-------------------------------|-------------------------|-------------------|---------------------|
|   | £                             | £                       | £                 | £                   |
| Income  |                               |                         |                   |                     |
| Dwelling Rents  | (20,122,560)                  | (20,122,560)            | (19,816,792)      | 305,768             |
| Non Dwelling Rents                                    | (506,700)                     | (506,7000)              | (481,335)         | 25,365              |
| Charges for Services/Facilities                       | (476,860)                     | (476,980)               | (462,323)         | 16,277              |
| Contribution towards expenditure on estates           | (257,540)                     | (257,540)               | (246,516)         | 11,024              |
| Supporting People                                     | (405,070)                     | (405,070)               | (9,8480           | 395,222             |
| Government Subsidy                                    | 5,613,320                     | 5,613,320               | 6,305,923         | 692,603             |
| Subsidy-Housing Defects Act                           | -                             | -                       | -                 | -                   |
| Total Income  | 16,155,410                    | 16,155,530              | 14,710,891        | 1,444,639           |
| Expenditure   |                               |                         |                   |                     |
| Management General                                    | 4,378,480                     | 4,314,810               | 3,819,282         | (495,528)           |
| Maintenance   | 7,013,120                     | 6,428,120               | 6,127,059         | (301,061)           |
| Capital Charges – depreciation                        | 3,784,620                     | 3,784,620               | 3,785,000         | 380                 |
| Provision for Bad Debt                                | 50,000                        | 50,000                  | 844               | (49,156)            |
| Debt Management expenses                              | 30,160                        | 30,160                  | 905               | (29,255)            |
| Total Expenditure                                     | 15,256,380                    | 14,607,710              | 13,733,089        | (874,621)           |
| Net Cost of Services                                  | (899,030)                     | (1,547,820)             | (977,801)         | 570,019             |
| Other operating costs and income                      |                               |                         |                   |                     |
| CDC Costs   |                               |                         | 172,510           | 172,510             |
| Loan Charges – interest                               | 498,570                       | 498,570                 | 452,327           | (46,243)            |
| Interest Receivable                                   | (111,470)                     | (111,470)               | (32,630)          | 78,840              |
| Net Operating Expenditure                             | (511,930)                     | (1,160,720)             | (385,594)         | 775,126             |
| Appropriations  |                               |                         |                   |                     |
| Transfer to Earmarked Reserve                         | 130,000                       | 130,000                 | 113,000           | (17,000)            |
| Transfer from HRA Capital reserve                     |                               | (1,069,070)             | (1,069,070)       | -                   |
| Transfer to GF Procurement Savings                    |                               | 391,380                 | 391,380           | -                   |
| Transfer from GF to Repay ISIS Project Invest to Save | (200,000)                     | (200,000)               | (200,000)         |                     |
| Revenue Contributions to Capital                      | 735,380                       | 2,204,450               | 2,204,447         | 3                   |
| (Surplus)/Deficit                                     | 153,450                       | 296,040                 | 1,054,162         | 758,122             |

# Working Balance

| Balance brought forward 1 April 2010  | 2,646,570 | 2,646,570 | 2,646,570   |
|---------------------------------------|-----------|-----------|-------------|
| Net Surplus/(Deficit) in Year         | (153,450) | (296,040) | (1,054,162) |
| Balance carried forward 31 March 2011 | 2,493,120 | 2,350,530 | 1,592,408   |

# **APPENDIX F**

# **EXPLANATION OF HOUSING REVENUE ACCOUNT 2010/11 OUTTURN VARIANCES**

| Budget<br>Area | Explanation   | 2010/11<br>Outturn<br>Variance<br>£'000 | Q3<br>Forecast<br>Variance<br>£'000 | Change<br>since Q3<br>Forecast<br>£'000 |
|----------------|---|---|-------------------------------------|---|
| Expenditure    | on Services   |   |                                     |   |
| Income         | Rent The total rent for the year analysed at year- end across dwellings and non-dwellings charges for services has varied by 15.2%, due to voids during the year being substantially higher than budgeted and the impact of demolitions at Holyoake Street and Parmin Close.  | 306                                     | 200                                 | 106                                     |
|                | Non Dwelling Rent Shops income is below budget reflecting irrecoverable income identified in the review of previous years' debts.   | 25                                      | 0                                   | 25                                      |
|                | Supporting People The Government grant for 'supporting people' was duplicated in 2009/10 at Outturn. The grant is intended to fund charges to tenants who are eligible to receive support, thereby reducing the debt to the tenant on the Rent Debtors Account. As this did not occur there has been a write back in 2010/11. | 395                                     | 100                                 | 295                                     |
|                | Government Subsidy The amount owed to CLG is based on a formula the amount owed varies through out the year due to changes in interest rates on loans outstanding. At present this figure is a draft figure as the final return will not be audited until December 2011.  | 692                                     | 744                                 | (52)                                    |
|                | Minor Variances   | 27                                      | 0                                   | 27                                      |
|                | Sub-total - income  | 1445                                    | 1044                                | 401                                     |
| Expenditure    | Management General Salaries Across the HRA the savings on salaries due to 0% pay rise and vacancy factors.  | (124)                                   | (53)                                | (71)                                    |
|                | <b>Training</b> A planned saving has been made across the service.  | (77)                                    | (21)                                | (56)                                    |
|                | Utilities The 2010/11 budget was over-estimated based on historical assumptions.  | (131)                                   | 0                                   | (131)                                   |

| Budget<br>Area | Explanation   | 2010/11<br>Outturn<br>Variance<br>£'000 | Q3<br>Forecast<br>Variance<br>£'000 | Change<br>since Q3<br>Forecast<br>£'000 |
|----------------|---|---|-------------------------------------|---|
|                | Insurance Mainly due to procurement savings through renewal/review of insurance contracts.  | (46)                                    | 0                                   | (46)                                    |
|                | Rent Accounting and Collection Underspends have been identified on advertising, bank charges, stationery and repairs contracts.   | (59)                                    | 0                                   | (59)                                    |
|                | Other General Management Charges Overall there is an underspend within this cost centre relating lower general maintenance costs than allowed for within the budget e.g. lift repairs at Kilkenny, underground drainage and outside lighting.   | (249)                                   | (8)                                 | (241)                                   |
|                | Tenant Empowerment Underspend on training.  | (14)                                    | 0                                   | (14)                                    |
|                | Support Service Recharge A review was undertaken following the Core Council Review which led to an increase in support services being recharged to the HRA.   | 200                                     | 200                                 | 0                                       |
|                | Maintenance (Responsive and Planned Maintenance of Dwellings) There was slippage in asbestos works, fascias and soffits replacement but this was offset with and overspend within general maintenance and re-let and void work during the year. | (269)                                   | (1,000)                             | 731                                     |
|                | Provision for bad debts. The provision was reduced as a review of debtors was carried out which resulted in many old debts being written off.   | (49)                                    | 0                                   | (49)                                    |
|                | Other variances   | (57)                                    | 0                                   | (57)                                    |
|                | Sub-total - expenditure   | (875)                                   | (882)                               | 7                                       |
|                | riance on Net Cost of HRA Services  | 570                                     | 162                                 | 408                                     |
| Other Opera    | , <u> </u>  |   |                                     |   |
|                | Corporate and Democratic Costs  | 172                                     | 0                                   | 172                                     |
|                | Interest payable (Capital financing) at 3.13%   | (46)                                    | 0                                   | (46)                                    |
|                | Interest Income (at 0.93%)  Transfers to earmarked reserves   | 79<br>(17)                              | 31                                  | 48<br>(17)                              |
|                | Revenue Contribution to Capital   | 0                                       | 400                                 | (400)                                   |
| Subtotal – O   | ther Operating Costs Net Variance   | 188                                     | 431                                 | (243)                                   |
|                | Grand Total – Housing Revenue Account Net Variance  |   | 593                                 | 165                                     |

# **APPENDIX G**

# HOUSING REVENUE ACCOUNT 2010/11 CAPITAL PROGRAMME OUTTURN

| Scheme Heading                              | Budget<br>2010/11<br>£'000 | Outturn<br>2010/11<br>£'000 | Variance 2010/11 £'000 |
|---|----------------------------|-----------------------------|------------------------|
| Decent Homes                                |                            |                             |                        |
| Kitchen Improvements                        |                            | 3874                        |                        |
| Roofing                                     | 4,734                      | 780                         | 747                    |
| Windows                                     |                            | 690                         | , , , ,                |
| Heating Improvements                        |                            | 137                         |                        |
| Sub-total                                   | 4,734                      | 5,481                       | 747                    |
| Other Works                                 |                            |                             |                        |
| Lindley House                               | 481                        | 664                         | 183                    |
| Disabled Facilities Grants (HRA Stock)      | 324                        | 324                         | 0                      |
| Aids and Adaptations                        | 410                        | 112                         | (298)                  |
| Asbestos Works                              | 78                         | 15                          | (63)                   |
| Community Alarm Systems                     | 89                         | 5                           | (84)                   |
| Soundproofing                               | 58                         | 0                           | (58)                   |
| Door Entry Systems                          | 43                         | 15                          | (28)                   |
| DDA Work                                    | 51                         | 0                           | (51)                   |
| Communal TV Aerials                         | 25                         | 10                          | (15)                   |
| Choice based lettings system                | 18                         | 0                           | (18)                   |
| Roland Close/Sneddon Grove renovation works | 17                         | 0                           | (17)                   |
| Integrated Housing Management System        | 95                         | 24                          | (71)                   |
| Cash Incentive Scheme                       | 20                         | 0                           | (20)                   |
| Tenants Improvements                        | 15                         | 3                           | (12)                   |
| Sub-total                                   | 1,724                      | 1,172                       | (552)                  |
| GRAND TOTAL                                 | 6,458                      | 6,653                       | 195                    |

There are no proposed Budget Carry Forwards to 2011/12.