

Tenant Services Management Board

You are requested to attend a meeting of the Tenant Services Management Board to be held in The John Meikle Room, The Deane House, Belvedere Road, Taunton on 16 February 2015 at 18:00.

Agenda

- 1 Welcome.
- 2 Apologies.
- Minutes of the meeting of the Tenant Services Management Board held on 19 January 2015 (attached).
- 4 Public Question Time.
- Declaration of Interests

 To receive declarations of personal or prejudicial interests, in accordance with the Code of Conduct.
- Verbal Update on Additional Car Parking on Taunton Deane Borough Council Estates. Report of the Housing Development Project Officer and Housing Development Project Lead.

Reporting Officers: Rosie Reed Caroline White

Verbal Update on Homefinder Somerset and Allocation of Sheltered Properties. Report of the Lettings Manager.

Reporting Officer: Paul Hadley

8 Housing Revenue Account Scorecard Quarter three 2014/15. Report of the Housing Accountant (attached).

Reporting Officer: Lucy Clothier

9 Performance Indicators Quarter Three 2014/15. Report of the Assistant Director -Property & Development and Assistant Director Housing & Community Development (attached).

> Reporting Officers: Kene Ibezi Simon Lewis

10 Verbal Update on Tenant Services Management Board Annual General Meeting. Report of the Tenant Empowerment Manager.

Reporting Officer: Martin Price

11 Verbal Update on Somerset Tenant Conference. Report of the Tenant Empowerment Manager.

Reporting Officer: Martin Price

Bruce Lang Assistant Chief Executive

18 June 2015

Members of the public are welcome to attend the meeting and listen to the discussions.

There is time set aside at the beginning of most meetings to allow the public to ask questions.

Speaking under "Public Question Time" is limited to 4 minutes per person in an overall period of 15 minutes. The Committee Administrator will keep a close watch on the time and the Chairman will be responsible for ensuring the time permitted does not overrun. The speaker will be allowed to address the Committee once only and will not be allowed to participate further in any debate.

Except at meetings of Full Council, where public participation will be restricted to Public Question Time only, if a member of the public wishes to address the Committee on any matter appearing on the agenda, the Chairman will normally permit this to occur when that item is reached and before the Councillors or Tenant Services Management Board Members begin to debate the item.

This is more usual at meetings of the Council's Planning Committee and details of the "rules" which apply at these meetings can be found in the leaflet "Having Your Say on Planning Applications". A copy can be obtained free of charge from the Planning Reception Desk at The Deane House or by contacting the telephone number or e-mail address below.

If an item on the agenda is contentious, with a large number of people attending the meeting, a representative should be nominated to present the views of a group.

These arrangements do not apply to exempt (confidential) items on the agenda where any members of the press or public present will be asked to leave the Committee Room.

Full Council, Executive, Committees and Task and Finish Review agendas, reports and minutes are available on our website: www.tauntondeane.gov.uk

Lift access to the John Meikle Room and the other Committee Rooms on the first floor of The Deane House, is available from the main ground floor entrance. Toilet facilities, with wheelchair access, are also available off the landing directly outside the Committee Rooms.



An induction loop operates to enhance sound for anyone wearing a hearing aid or using a transmitter.

For further information about the meeting, please contact the Corporate Support Unit on 01823 356414 or email r.bryant@tauntondeane.gov.uk

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Tenant Services Management Board Members:

Mr R Balman
Councillor R Bowrah, BEM
Mrs J Bunn
Ms M Davis
Mr M Edwards
Mr D Etherington
Mr D Galpin
Mrs J Hegarty
Mr K Hellier
Mr I Hussey
Mr R Middleton

Councillor Miss F Smith

Minutes of the meeting of the Tenant Services Management Board held on Monday 19 January 2015 at 6pm in JMR, The Deane House, Belvedere Road, Taunton.

Present: Mr D Etherington (Chairman)

Mrs J Hegarty (Vice-Chair)

Mr R Balman, Mrs J Bunn, Ms M Davis, Mr D Galpin, Mr K Hellier, Mr I

Hussey, Mr R Middleton, and Councillor Bowrah.

Officers: Caroline White (Housing Development Project Lead), Jo Humble (Housing

Development and Enabling Manager), James Barrah (Director of Housing & Communities), Phil Webb (Property Services Manager), Stephen Boland (Housing Services Lead – Housing & Communities), Martin Price (Tenant Empowerment Manager) Simon Lewis (Assistant Director – Housing and Community Development) and Emma Hill (Corporate Support Officer).

Others: Councillors Adkins

(The meeting commenced at 6.00pm)

1. Apologises

Councillor Miss Smith

2. Public Question Time

No questions received for Public Question Time.

3. Declarations of Interests

Councillor Bowrah declared personal interest as members of his family were Taunton Deane Borough Council Housing Tenants and declared a personal interest as Ward Councillor for Wellington, Rockwell Green and West.

Mr R Balman, Mrs J Bunn, Ms M Davis, Mr D Etherington, Mr D Galpin, Mrs J Hegarty, Mr K Hellier, Mr I Hussey, and Mr R Middleton declared personal interests as Taunton Deane Borough Council Housing Tenants.

4. Update on Regeneration of Weavers Arms, Rockwell Green.

The Housing Development Project Lead and Housing Development & Enabling Manager gave a verbal update and presented some slides to the Board Members concerning the project status of the Regeneration of Weavers Arms.

Below was a summary of the verbal update and presentation slides:

- Officer presented the first stage of Architects designs for the properties.
- There would be 26 units in total including bungalows, flats and 2/3 bedroom semi-detached properties.
- All properties would be built to code level four and had a traditional look in keeping with the properties in the surrounding area.

- Officers had held a public consultation event where approximately 180 residents attended to voice their opinions on the development and designs.
- These were received mostly positively with concerns centring round highways and non-residents using the road to park.
- The two bed properties would be reinforced in the roof space to allow for possible future addition of third bedroom.

During the discussion of this item, board members made the following comments and asked questions. Responses were shown in italics:

- The proposed designs and scheme look excellent. I can understand the residents' concerns regarding highways. There was a school nearby and residents were concerned that parents would use the roads for parking. The concerns regarding Highways would be dealt with during the planning process.
- No complaints regarding this scheme. The designs of the properties looks lovely.
- I was pleased with what I saw at the public consultation event and especially the off-road parking within the new scheme, which residents don't currently have access.
- What about the displaced tenants, had they been offered to return to the new properties or move elsewhere and could they downsize if they wished? The displaced tenants had offered the opportunity to move on or come back to the finished development as well as downsize if they so wished. This was why the Council had included some bungalows within the development as some existing tenants preferred this option to the flats.
- Looks like a lovely scheme and it was nice to see the outside remaining in keeping with the area but the inside would be modern as well as the property being code level four making them energy efficient.

Resolved that the Board noted the Officer's report.

5. Housing Revenue Account Business Plan 2012 – 2042 Review.

Reference Item No. five of the minutes of the meeting held on 15 December 2014, the Director of Housing and Communities presented a briefing note on the forthcoming review of HRA Business Plan.

This report provided Members of the Board with the full report detailing the review of Housing Revenue Account (HRA) Business Plan 2012 – 2042 and since the last review process a number of significant changes and issues had arisen that impact on the Business Plan, consequently a further review had been undertaken.

Below was a summary of the additional information provided to the Board by the officer:

- The report had been to Community Scrutiny Committee and Executive Committee. It had been well received with only a couple of concerns from members.
- Since the review report had been produced and presented inflation had again fallen and this would need to be factored in by Finance and ArlingClose.

- The adjustments and budget changes stated in the report had not changed since going to the Council Committee meetings.
- Concerning the ring-fencing of the proposed apprenticeship places, this would need further investigation prior to launch. There were equal opportunities elements the Council needed to be aware of through the recruitment process. A report would come forward to the Board regarding the apprenticeship scheme.

During the discussion of this item, board members made the following comments and asked questions. Responses were shown in italics:

- Looking at the fixed rate borrowing, what was the length of the fixed rate?
 The repaying of the capital element to the major borrowing would be paid off within 18 years.
- Completely agree with the decision to focus on new builds rather than extension to existing stock.
- Another element to limiting the number of extensions would be to review and prove the way the Council did its property allocations, making best use of the current stock.
 - The Council had been more aware of the adapted properties and were trying to become more efficient with the current stock when allocating.
- Adapted properties; this had been previously discussed by the Board, had the Council created a register of adapted properties to make sure they were only offered to people who required the adaptations?
 - The Council currently had a traffic light system for adapted Council properties. When the Council advertised these properties on Homefinder Somerset only people who required the specific properties would be able to bid for them.
- The Council had previously had regular drives to encourage tenants to agree and complete mutual exchanges of properties.
- During the recent Board training session, members had discussed requesting a report to come to the Board regarding the Council property allocation service and Homefinder Somerset.
- As the Council pays off and frees itself from more debt creating more borrowing headroom, could they consider re-developing large areas or blocks of the non-traditional properties such as the Woolaways?
 - Indeed the Council borrowing headroom would increase as we pay back our borrowing but we also had to consider if the development were affordable.
 - The Council is concentrating any re-development of non-traditional properties to the Woolaways as they had the short lifespan, whereas the Cornish properties had a longer lifespan and could be maintained much easier.
 - The Council may not be able to completely re-develop the larger areas of Woolaway on their own and may need to look into partnership development but Rockwell Green regeneration was a good opportunity for a pilot scheme to see how it goes.
 - The Council had to consider other options not just Woolaway sites but also consider sites that come up for sale and land hungry sites.
- If the Council had to look for partnerships to re-develop these larger areas of non-traditional properties, Could we consider joining up with a property developer and create a mixed community with Council and Owner occupiers?
- If the Council went into a partnership with a developer, what percentage would the percentage of properties on the site, the Council would want for stock?

In a partnership with a property developer, the Council would at least need to get the same number of properties back that were originally on the site if not a slight increase in properties and to repay any borrowing.

- I would have concerns with mixed communities as areas such as Bishops Hull development had suffered problems, where companies and engineers had refused to visit certain areas of mixed estates, also owners look after their properties with more care that some Social Tenants, which could have effect on owner properties.
- Board Members didn't have a problem with idea of creating a partnership with property developer to re-develop the larger areas but the Council would need to be aware of the any arising issues with mixed communities effecting owner properties.

Resolved that the Board noted the Officer's report.

6. Tenant Participation Advisory Service (TPAS) Annual Conference 2015.

Considering report previously circulated, concerning the up and coming Tenant Participation Advisory Service (TPAS) Annual Conference 2015 at the Chesford Grange Hotel in Kenilworth on 8 and 9 July 2015.

Members of the Board had previously attended TPAS Annual Conferences which had traditionally been held in July. This year TPAS was maintaining the same format as last year, with the conference being held in July in the same venue near Warwick.

The Board was asked to decide whether to send delegates to the conference, and if so how many.

TPAS were currently offering a discount on bookings. This was set at £339 per delegate but must be booked by the 17th April 2015. After this date a place at the conference would cost £389.

TPAS were currently finalising the full programme, which included workshops and speakers. The full programme would be available in April 2015. A conference dinner was to be held on the evening of Wednesday 8th July. This was included in the delegate fee.

During the discussion of this item, board members made the following comments and asked questions. Responses shown in italics:

- Board Members agreed that representatives from the Board should be sent to the conference as it was a very useful experience.
- Would there be any cost to Board Member prior to going to conference?
 The cost of the conference and travel would be met by the existing Tenant Empowerment budget.
- Could those who were interested in attending please raise their hands?
 Mr R Balman, Mr I Hussey, Mr K Hellier, Cllr B Bowrah and Mr D Gaplin showed interest in attending the conference.
- It was suggested that officers look at alternative accommodation as the cost of the Chesford Grange seemed expensive. The previous attendees believed there was another hotel locally, which other delegates had used.

• Board Members were in general agreement for alternative accommodation as this was Tenants' money.

Resolved that the Board noted the Officer's report.

7. Update on Somerset Tenant Conference.

The Tenant Empowerment Manager gave a verbal update concerning the Somerset Tenant Conference.

Landlords in Somerset had come together to hold a joint conference to enable tenants from different organisations to meet, learn and swap ideas and share experiences of housing.

The landlords which were involved in this joint conference were:

- Taunton Deane Borough Council
- Yarlington Homes
- Magna
- Magna West Somerset
- Alliance
- Knightstone
- Raglan

The Conference would be held on Saturday 14th March 2015 between 10am to 2.30pm with registration opening at 9.30am. The location for the conference would be the County Room and the Long Room at Somerset County Cricket Ground. Lunch would be provided to all attending delegates.

Between the Landlords, it had been agreed that each landlord could send 14 attendees and the proposed breakdown for the attendees for the Council would be:

- Four from Tenants' Forum
- Four from Tenant Services Management Board
- Four from Supported Housing Development Group
- Two from TDBC staff

The agenda for day had yet to be confirmed but guest speaker Jenny Osbourne; Chief Executive of Tenant Participation Advisory Service would be attending the conference. There would be a mixture of hot topics that had the most impact on tenants, along with workshops. The layout of the venue would allow tenants from different organisations to mix.

The cost of the event would be split equally between the seven landlords involved in the conference.

During the discussion of this item, board members made the following comments and asked questions. Responses were shown in italics:

 Could those who were interested in attending the conference, please raise their hands? Mrs J Hegarty, Ms M Davis, Mr R Middleton, Mr R Balman, Mr I Hussey, Mr D Gaplin and Mr D Etherington had shown interest in attending.

Confirmation of attendees would be decided at the next meeting of the Board in February.

- Had the landlords considering having a competition at the event as well?
 Something like 'Best Tenant or Tenant of the Year'.
 - The event had been organised to lend itself more to allow tenants and attendees to mix.
- Housing Service Lead asked if there was any flexibility on the number of TDBC staff attending the event as he felt this would be of benefit to staff who weren't experienced in Tenant led decision making and how the Council worked the Tenants through all our processes and interaction.
 - It was also a benefit to managers being more aware of Tenants interaction and would benefit the running of the services with this increased understanding.
- If officers could find out, if other landlords hadn't filled all their places, could the Council use those empty places for officers to attend? Or simply could it be increased to four from Tenants' Forum, four from the Board, four from Supported Housing and Four from staff?
- Was there any possibility that if Board Members were interested in attending but were unable to attend all day, could they attend for just an hour?

Resolved that the:-

- 1. Board noted the officer's report.
- 2. Board would confirm attendees to the conference at the next meeting in February.

(The meeting ended at 7.03pm)

Declaration of Interests

Tenant Services Management Board

- Taunton Deane Borough Council Housing Tenants;
 - Mr R Balman
 - Mrs J Bunn
 - Mr M Davis
 - Mr M Edwards
 - Mr D Etherington
 - Mr D Galpin
 - Mrs J Hegarty
 - Mr K Hellier
 - Mr I Hussey
 - Mr R Middleton
- Family Member(s) are Taunton Deane Borough Council Housing Tenant;
 - Councillor Bowrah
 - Councillor Miss Smith

HRA Revenue	Target Budget (£)	Actuals to Date (£)	% Spend	Forecast (£)	Variance (£)	Comments		
	Daaget (2)	Date (2)	Орспа		(2)			
Income								
Dwelling Rents	(25,046,900)	(18,537,094)	74%	(25,362,500)	(315,600)	Void loss is currently approx 0.9% overall against a budget of 2%.		
Non Dwelling Rents (Garages, Shops and Land)	(557,200)	(449,396)	81%	(578,600)	(21,400)			
Other Income (Service Charges, Rechargeable Repairs, Leaseholder Charges and GF Contribution)	(625,500)	(510,835)	82%	(733,570)	(108,070)	Additional income from leaseholders to offset additional spend below.		
Total Income	(26,229,600)	(19,497,325)	74%	(26,674,670)	(445,070)			
Expenditure								
Housing Management	6,570,520	2,542,572	39%	6,497,100	(73,420)	Largely on target. Underspends relate to central costs and RTB income.		
Repairs & Maintenance - Planned	2,271,200	587,452	26%	2,305,670	34,470	PPM and Electrical contracts are now not going to be in place until next year. PPM works are currently being undertaken by the DLO however a £633k underspend is currently expected. Both this and £700k for Electrical testing and associated works will be needed in future years and so it is requested that these are put in EMRs at year end.		
Repairs & Maintenance - Responsive	3,079,700	1,901,458	62%	3,101,570	21,870	General Maintenance is currently forecasted to be £284k overspent. This is largely offset by underspends in Responsive heating due to lower than budgeted revenue installs and chargeable works being lower than expected at budget setting. Responsive Electrical is also underspending.		
Repairs & Maintenance - Voids	1,800,000	952,839	53%	2,050,000	250,000	Void costs are expected to be higher than budget. Management action is being put in place to limit over spend to approx £250k.		
Other Expenditure	926,300	577,078	62%	1,051,170	124,870	Works on leasehold flats is higher than budgeted, however this is offset by additional income (Other income) as all works are recharged to leaseholders.		
Total Expenditure	14,647,720	6,561,399	45%	15,005,510	357,790			
	-							
Central Costs/Movement in Reserves								
Social Housing Development Fund	500,000			500,000	0			
Depreciation and Revenue Contribution to Capital Programme	7,750,000			7,750,000	0			
Procurement Savings	323,000			323,000	0			
Net Interest Payable	2,685,100			2,680,800	(4,300)	Higher investment income and lower than budgeted interest payments		
Provision for the Repayment of Debt	510,520			510,520	0			
Change in Provision for Bad Debt	224,900			224,900	0			
Other Movement in Reserves	(411,640)			(411,640)	0	Transfer from reserves of £347.3k to cover cost of transformation. Any remaining funds will return to general reserves. Plus £40k Accommodation Project and £24k transfer from Earmarked Reserves		
Total Central Costs/MIRs	11,581,880			11,577,580	(4,300)			
Total Housing Revenue Account	0	(12,273,358)		(91,580)	(91,580)	0.3% variance		

Housing Revenue Account Scorecard

	Target	Actuals to	%	Outturn	Reprofiled			
HRA Capital	Budget (£)	Date (£)	Spend	Forecast (£)	into 2015/16	Variance (£)	Comments	
	J ()	()	'	. ,	(£)			
Major Works	4 0 40 000	4.40.000	4.407		(500 500)			
HRA Kitchens	1,043,300	148,203	14%	539,600	(503,700)	0		
HRA Bathrooms	1,260,000	543,481	43%	1,260,000	0	0		
HRA Roofing	490,000	339,325	69%	490,000		0		
HRA Windows	220,000	83,896	38%	220,000		0		
HRA Heating Improvements HRA Doors	1,135,300	45,755	4%	595,000		0		
HRA Doors	550,000	93,391	17%	550,000	0	0		
HRA Fire Safety Works in Communal Areas	255,000	66,257	26%	255,000		0		
HRA Fascias and Soffits	1,000,000	422,038	42%	650,000	(350,000)		£9,148k of the capital budget in the HRA relates to works on existing	
HRA Air Source Heat Pumps	800,000	465,118	58%	800,000			dwellings and associated areas and includes major works such as	
HRA Door Entry Systems	208,400	28,641	14%	143,400	(65,000)		kitchens, bathrooms, heating systems, roofs, doors and windows.	
HRA Soundproofing	300	0	0%	300	0		Spend is largely forecast to come in on target, however an	
HRA Meeting Halls	25,000	4,249	17%	25,000			underspend of £51k is currently expected on adaptations and DFGs.	
HRA Tenants Improvements	5,000	250	5%	5,000	0		Due to delays in the start of some new contracts, and long lead in	
Other External Insulations	5,000	0	0%	5,000	0		times for extensions to dwellings, £1,816k of the budget is not yet	
Garages	40,000	0	0%	40,000	0		programmed and has been re-profiled into 2015/16. Actual spend at	
Sewerage Treatment Plants	500	330	66%	500	0		Q3 is £2,689k.	
HRA Asbestos Works	259,000	149,392	58%	259,000	0	0		
Sustainable Energy Fund	455,400	8,994	2%	455,400			£1,509k relates to the new budget for adding solar PV systems to	
Environmental Improvements	301,300	47,956	16%	301,300	0		dwellings. This is expected to take place this financial year.	
Extensions	160,000	0	0%	0	(100,000)	0		
HRA Aids and Adaptations	118,900	47,123	40%	92,000		(26,900)		
HRA DFGs	346,000	79,684	23%	322,070		(23,930)	1	
Deane Helpline	82,600	11,204	14%	82,600		0		
HRA IT Development	241,900	8	0%	45,000		0		
HRA Unadopted Areas HRA Lifts	20,000 125,000	0 103,712	0% 83%	20,000 125,000		0		
1-		· ·				0		
HRA PV Systems Total	1,509,100 10,657,000	0	0% 25%	1,509,100	(1,815,900)			
	10,657,000	2,689,006	25%	8,790,270	(1,615,900)	(50,830)		
Development								
HRA Creechbarrow Road	6,916,100	1,436,268	21%	3,521,100	,		The remaining budget of £14,251k is for the provision of new	
HRA Phase 1: Vale View, West Bag	1,000,200	481,069	48%	1,000,200	0	0	housing through the Creechbarrow Road, Phase 1 and Weavers	
HRA Phase 1: Bacon Drive	1,020,300	270,967	27%	1,020,300	0	0	Arms new builds and the buyback of dwellings previously sold	
HRA Phase 1: Normandy Drive	982,000	242,044	25%	982,000	0	0	through Right to Buy. These are currently expected to complete or target, with Phase 1 sites to complete in 2014/15 and Creechbarro Road in 2015/16. Weavers Arms, Oaken Ground is still in the early	
Buybacks	832,800	687,620	83%	832,800	0			
HRA Weavers Arms Development	3,500,000	0	0%	0	(3,500,000)		stages of development.	
Total Development	14,251,400	3,117,967	20%	7,356,400		0	•	
·						(50.000)		
Total HRA Capital	24,908,400	5,806,973	20%	16,146,670	(8,710,900)	(50,830)		

Summary for TSMB 16th February 2015 Housing and Communities Quarter 3 / Outturn performance

Overview & Summary

Section	No. of measures	© Green	Amber	⊗ Red	N/A	Trend (reported from Q2)
1) Managing Finances Housing	9	56% (5)	44% (4)	0% (0)	0% (0)	\$
Service Delivery – Satisfaction	11	55% (6)	36% (4)	0% (0)	9% (1)	
Service Delivery – Decent Homes	2	0% (0)	0% (0)	100% (2)	0% (0)	Û
4) Service Delivery – Manage Housing Stock	18	33% (6)	11% (2)	33% (6)	23% (4)	Û
TOTALS	40	42.5% (17)	25% (10)	20% (8)	12.5% (5)	

Movement	0	0	-3	+2	+1
To be reported from Q2	Measures				



Planned actions are off course.

- 2 Measures for Decent Homes are off course. Average SAP (energy efficiency) rating is below target. Dwellings with a valid gas safety certificate – 99.89% - 5 properties were not serviced (tenant passed away, two were in hospital, two will be serviced in Jan 2015).
- Housing Services Diversity Information. We hold 77.5% of diversity information. The Diversity Information survey has been redesigned and we are developing processes to collect incomplete data so this figure should continue to improve.
- 3 Repairs and Maintenance measures are off course. 93.83% of emergency repairs were completed on time against a target of 98%. 90.97% of urgent repairs were completed on time against a target of 94%. 83.71% of non-urgent repairs were completed on time against a target of 85%. The COSY replacement went live at the beginning of September, and there have been a number of problems including ticket closure. Once these are resolved it should enable us and the DLO to report completions more accurately and establish where there are issues or not.
- Local Authority Major Aids and Adaptions 35 applications have been completed and 50 are predicted against a target of 84. The target will need to be reviewed as 84 may be unrealistic given the complex needs of many clients.
- Average Re-let Times 26.25 days against a target of 21 days. Data for Q3 incomplete, a number of properties that should have been

recorded as major works have been recorded as minor works, therefore performance figure is showing higher average than it should.

10 AMBER ALERTS 😐

Some uncertainty in meeting planned actions

- Aids and Adaptations (2 measures) expenditure on both major and minor Aids and Adaptations are unlikely to reach budget, these are both demand led.
- Estate Management Team rent arrears at the end of week 39 are £440k against a target of £360k, due to the Christmas period. Last year similar levels of debt were reported in Q3 and arrears were back on target by Q4.
- Housing Debt the debt level for December has increased slightly since September due to Housing debt.
- Housing Services 4 Satisfaction measures. The 2013 Star survey (conducted every two years) reported satisfaction figures for general needs tenants and sheltered housing tenants which were below target. Council national rankings show that we are in quartile 2 for housing measures and lower quartiles for supported housing. These measures will not change until 2015 when the Star Survey is conducted again.
- Lettings Team the % of dwellings vacant but unavailable are slightly over target. The historic trend of our performance in this area is on or below target. We don't feel this is anything to be concerned about as performance just fall back in line with our targets in the coming months.
- Local Authority Major Aids and Adaptions. Performance for end to end completion time is 27 weeks, 5 cases were completed within the 22 week target, 7 were delayed due to clients.

17 ON TRACK [©]

Planned actions are on course

- Managing Finances 5 measures are on target.
- Satisfaction 6 measures are on target.
- **Housing Stock** 6 measures are on target.

5 MEASURES UNDER DEVELOPMENT, NOT REPORTED OR WITHOUT ALERTS

- % of tenants satisfied with the Extra Care Housing service a survey has not currently been completed
- Repairs and Maintenance 3 measures are under development.
- Community Development tonnage removed measure not reported.



Health & Housing Services Scorecard Q3 2014/15 Housing HRA

Ref	OBJECTIVES	MEASURES	ALER	T			ISSUES (current and future) and
		WIEASURES	Q1	Q2	Q3	Q4	IMPACTS
MANA	GING FINANCES						
MF1	Budgets – Expenditure - To achieve a balanced budget by the financial year end in HRA	Housing Revenue Account Overall expenditure against budget					Q1: Forecast £372,550 underspend – (1.4%) Q2: Forecast £207,860 underspend – (0.8%) Q3: Forecast £91,580 underspend – (0.3%)
	- Compliance with TSA financial viability standards	2. Local Authority Major Aids and Adaptions Amount spent to date, target £315,000.					The predicted spend is £261,070 by year end. This takes into account current commitment and spend. This is only for work which is as a result of direct grant award. There is additional disabled adaptation work being undertaken as part of the Decent Homes programme and the known spend for this work is not yet known until the recharges have been made. It can be assumed given the volume that a further £30,000 will be spent of the budget making a total of £291,070.
		3. Minor Aids and Adaptions Amount spent to date, target £120,000					The current spend is £61,423. This is an estimate as awaiting the recharges to the budget from the DLO. The predicted end of year total is £95,000 based upon current demand. It is recommended that the budget is reviewed given the

			second consecutive year of underspend to bring in line with predicted demand.
MF2	MF2 Budgets – Income To maximise income opportunities and	1. Income Team Former tenant arrears as a % of rent due Target = 5%	Q1 – 0.45% Q2 – 0.50% Q3 – 0.55%
	collection	2. Income Team Rent written off as a % of rent due Target = 0.70%	Q1 – 0.10% Q2 – 0.16% Q3 – 0.18%
		3. Income Team % of rent lost through dwellings being vacant Target = 2%	Q1 – 0.78% Q2 – 0.89% Q3 – 0.87%
		4. Estate Management Team Rent arrears owed by current tenants as at end of quarter. Target = £360,000 Corporate Indicator	Q1 £392,876.34 Q2 £366,766.18 at end week 26. Q3 £440,411.12 at end week 39 Whilst this figure is above target, the Christmas period always sees increased arrears figures and we will continue to take effective steps to manage the rent accounts within the service. This is a similar figure to last year at Q3 and rent arrears were back on target by year end and we feel confident of the same outcome this year.
		5. Estate Management Team Rent collected as a % of rent due excluding arrears b/f Target = 98.3%	Q1 – 103.9% Q2 – 101.5% Q3 – 99.3%
MF3	HRA Debt	Housing Debt Total amount of housing debt across all categories, houses, shops, land, etc.	Comparisons with previous year not possible due to changes in how debt is reported. Housing and

Service	Delivery	Excellent services – Custom	er drive	n – A dyr	namic or		Community debt for Dec £813,744 Debt increased slightly in Housing due to Christmas but reducing or static in other areas.
SD1	General – Customer Satisfaction To deliver customer- focussed services, achieving high levels of customer satisfaction	1a. Housing Services General needs tenants' satisfaction with landlord services overall Target = Top quartile performance status survey Result from 2013 STAR Survey		Auji			Data will be the same until 2015 Actual – 86% Farget – 88%
		1b. Housing Services Sheltered housing tenants' satisfaction with landlord services overall Target = Top quartile performance status survey Result from 2013 STAR Survey					Data will be the same until 2015 Actual – 88% Farget – 95%
		2a. Housing Services % of general needs tenants satisfied that their views are taken into account Target = Top quartile performance status survey Result from 2013 STAR Survey					Data will be the same until 2015 Actual – 65% Farget – 73%
		2b. Housing Services % of sheltered housing tenants satisfied that their views are taken into account and acted upon Target = Top quartile performance status survey Result from 2013 STAR Survey					Data will be the same until 2015 Actual – 71%
		3. Lettings Team % of tenants who have reported anti-social behaviour in the past 12 months, rating					Q1 – 93% Q2 – 92.3% Q3 – 95%

		the help and advice given as excellent or good Target = 66% 4. Lettings Team % of new tenants satisfied with the allocations and letting process Target = 86%		Q1 - 94% Q2 - 97% Q3 - 98.7%
		5. Lettings Team % of new tenants satisfied with the lettable standard of property Target = 86%		Q1 - 94% Q2 - 97% Q3 - 97.3%
		6. Repairs & Maintenance % of tenants satisfied with the most recent repair Target = 98%		Q1 - 98% Q2 - 98% Q3 - 98%
		7. Supported Housing % of tenants satisfied with the Extra Care Housing service Target = 86%		Data is currently not collected.
		8. Satisfaction of Gas Servicing % of tenants satisfied with the Gas Service procedure Target = 90% Annual Housemark Measure		Q1 - 98.5% Q2 - 99% Q3 - 99.98%
		9. Local Authority Major Aids and Adaptions % satisfaction, target 95%.		100% from 3 returned surveys. Comments include "Useful adaptation, made my life so much easier." Staff were extremely helpful and the process made very clear."
SD2	Decent Homes - To comply with Government Standards	1. Asset Management Average SAP (energy efficiency) rating of housing stock		We are considering an eco funding bid for external wall insulation to around 400 homes, embarking on a pilot scheme of 46 Cornish properties.
	- To improve energy	Target = 70 Annual Housemark Indicator		Focus has been on the DLO COSY replacement so no further progress on

	efficiency of housing		the SAP software upgrade at present.
	stock	2. Asset Management % of dwellings with a valid gas safety certificate Target = 100%	Q1 – 100% Q2 – 99.98% Q3 – 99.89% 5 properties out of 4435 were not serviced (one tenant has passed away, two were in hospital, two will be serviced in Jan 2015).
SD3	Housing Stock To manage the housing stock and maintenance service to meet the	1. Lettings Team % of closed ASB cases that were resolved Target = 66%	Q1 – 88.24% Q2 – 96.67% Q3 – 95.08%
	service to meet the needs of the tenants	2. Lettings Team Average re-let time (calendar days) Target = 21 days	Q1 – 21.54 Q2 – 19.76 Q3 – 26.25 Some data was incomplete for relets, unfortunately it has not been updated therefore our performance for average relets is showing as poorer than it should.
		3. Lettings Team % of dwellings that are vacant but unavailable to let (this includes dwellings undergoing or awaiting major works, held for decant, illegally occupied or awaiting demolition) Target = 0.5%	Q1 – 0.7% Q2 – 0.6% Q3 – 0.7% 70% of voids during Q3 were major works, in addition to this the Christmas closing period meant no works could take place at the end of the quarter.
		4. Lettings Team % of dwellings that are vacant and available to let Target = 0.5%	Q1 – 0% Q2 – 0.01% Q3 – 0
		5. Repairs & Maintenance % of properties re-let that meet lettable standard (20% sample) Target = 100%	Under development

6. Lettings Team % of properties accepted on first offer Target = 75%		Q1 – 69.98% Q2 – 75.8% Q3 – 77.5%
7. Housing Services % of tenants on whom the landlord holds diversity information Target = 90%		Q1 – 69.98% Q2 - 59.84% Q3 – 60.48% We continue to incrementally collect this data.
8. Repairs & Maintenance Proportion of expenditure on emergency and urgent repairs to HRA dwellings compared to non-urgent repairs expenditure to HRA dwellings. Performance criteria = lowest Target = 15%		Under development
9. Repairs & Maintenance % of repairs completed on first visit Target = TBC		Under development
10. Repairs & Maintenance Completion of repairs within priority target times: Emergency (within 24 hours) Target =98%		Q1 – 95% Q2 – 94% Q3 – 93.83% The COSY replacement went live at the beginning of September, and there have been a number of problems including ticket closure. Once these are resolved it should enable us and the DLO to report completions more accurately and establish whether there are issues or not.
11. Repairs & Maintenance Completion of repairs within priority target times: Urgent (within 3 working days)		Q1 – 91% Q2 – 91% Q3 – 90.97% The COSY replacement went live at

Target =94%	the beginning of September, and there have been a number of problems including ticket closure. Once these are resolved it should enable us and the DLO to report completions more accurately and establish whether there are issues or not.
12. Repairs & Maintenance Completion of repairs within priority target times: Non Urgent (up to 28 days) Target =85%	Q1 – 81% Q2 – 83% Q3 – 83.71% The COSY replacement went live at the beginning of September, and there have been a number of problems including ticket closure. Once these are resolved it should enable us and the DLO to report completions more accurately and establish whether there are issues or not.
13. Community Clean ups Number of events held, broken down by area	1 – Eastwick Road, Taunton
14. Tonnage removed From clean ups, broken down by event	Not available
15. Events supported Number of events/activities put on or supported by the team, broken down by area	National Citizen Scheme presentation and community event at Somerset College. 4 Youth Drop-in evenings at Priorswood Community Centre. 3 Pride in Priorswood events at Priorswood Community Centre.
16. Local Authority Major Aids and Adaptions Number of applications	Completed 15. There are 54 open cases of which a further 35 are expected to be certified by the end

completed, target 84.	of March 2015. Making the total 50 In Q2 it was reported as 60. However 10 cases have run into complications due to client needs and building requirements. The target needs reviewing by year end as 84 is unrealistic given both the complex needs of many of the clients, the volume of Recommendations received by the Council and the budget.
17. Local Authority Major Aids and Adaptions End to end completion time, target 22 weeks.	Q1 – 26 weeks Q2 – 27 weeks Q3 - average time was 31 weeks. Without the 4 exceptions (exceptions being cases delayed by clients due to hospital readmission and other agency involvement such as Occupational Therapists) the Council would have achieved 22 weeks.
18. Minor Aids and Adaptions Number of applications completed. Target 350	Q1 – 71 applications Q2 – 142 applications Q3 - 211 certified to the end of Quarter 3. There are 110 cases waiting for advice from the DLO to confirm that the jobs have been completed. If these were added in the total by year end would be 321. It is estimated given current demand that the target of 350 will be met.

Minutes of the meeting of the Tenant Services Management Board held on Monday 16 February 2015 at 6pm in JMR, The Deane House, Belvedere Road, Taunton.

Present: Mr D Etherington (Chairman)

Mr R Balman, Mrs J Bunn, Ms M Davis, Mr D Galpin, Mr K Hellier, Mr I

Hussey, Mr R Middleton, Councillor Bowrah.

Officers: Rachel Searle (Housing Development Project Lead), Rosie Reed (Housing

Development Project Officer), Paul Hadley (Lettings Manager), Lucy Clothier

(Housing Accountant), Simon Lewis (Assistant Director of Housing & Community Development), Kene Ibezi (Assistant Director – Property and Development), Jo Humble (Housing Development & Enabling Manager), Phil

Webb (Housing Manager – Property Services), Martin Price (Tenant

Empowerment Manager)

Others: Councillors Adkins and Mrs Smith

(The meeting commenced at 6.00pm)

1. Apologises

Mr M Edwards, Mrs J Hegarty and Councillor Miss Smith

2. Public Question Time

No questions received for Public Question Time.

3. Declarations of Interests

Councillor Bowrah declared personal interest as members of his family were Taunton Deane Borough Council Housing Tenants.

Mr R Balman, Mrs J Bunn, Ms M Davis, Mr D Etherington, Mr D Galpin, Mr K Hellier, Mr I Hussey, and Mr R Middleton declared personal interests as Taunton Deane Borough Council Housing Tenants.

4. Verbal Update on Additional Car Parking on Taunton Deane Borough Council Estates

The Housing Development Project Lead provided an update and presented PowerPoint slides regarding the work undertaken on providing additional car parking.

Below was a summary of the information covered during the presentation:

- The officer explained that initially 12 sites were examined and a shortlist of 5 sites has been created. After analysis with departments such as Legal and Highways 2 sites have now been identified:
- 1. Tauntfield Close TDBC owns the land. 1 additional disabled car parking space will be created and 5 standard spaces. Consultation will take place on

- the 25th February 2015, showing local residents plans of the proposal. Ward Councillors have seen the plan and their reaction has been positive.
- 2. Bulford TDBC owns the land. 1 additional disabled car parking space will be created and 6 standard spaces. Consultation will take place on the 20th February 2015, showing local residents plans of the proposal. Ward Councillors have seen the plan and their reaction has been positive.
- The Tenants' Forum has seen the plans and were supportive.

During the discussion of this item, board members made the following comments and asked questions. Responses were shown in italics:

- What are the reasons for Robin Close not being considered for additional spaces?
 - Specific details were not available at the meeting, but the site is still on the list of areas for improvements.
- Are the spaces for residents only? There is a pay car park on the other side of the street that could be used for non-residents.
 - The management of the car park will be undertaken by Estate Management.
- The Tenants' Forum paid for car park spaces in Bulford
- How does the semi permeable surface work?
 It is a stone layer, not tarmac that water cannot run through

Resolved that the Board noted the Officer's report and supported the scheme. The board noted that it was important that the local residents are happy with what is being proposed.

5. Homefinder Somerset and Allocation of Sheltered Properties

The Lettings Manager provided an update regarding Homefinder Somerset and how sheltered properties are allocated. He also provided board members with a Frequently Asked Questions document.

- Homefinder Somerset was introduced 8 years ago and consists of 44 partners.
 There are presently 10,781 active applicants (2,855 in Taunton Deane), a 10%
 reduction from February 2014 as those with no local connection are excluded
 from the scheme.
- The scheme is based on need, and applications are assessed and then placed in bands Emergency, Gold, Silver and Bronze.
- The scheme in TDBC adopts the following process
 - Tenant gives 4 weeks' notice when leaving a TDBC property
 - Property is advertised on Homefinder Somerset for 1 week text can be added to advert to prioritise e.g. preference to TDBC tenants who are downsizing
 - Applicants bid for property (can only bid for a property that meets their needs)
 - At end of cycle (midnight Wednesday to midnight Sunday) Lettings Team shortlists those who have bid (system lists in order of priority)
 - > Top person on list contacted to verify their application
 - Applicant taken to property to view it

- ➤ If applicant is happy with property a formal offer is made applicant has 24 hours to decide whether to take property
- ➤ If accepted applicant signs all paperwork with Estate Management
- ➤ 6 weeks after moving in new tenant is visited by Estate Management to ensure there are no problems
- The age profile of applicants in Taunton Deane is 73.5% 16 to 59 years old and 26.5% aged 60+
- In terms of amount of stock versus number of applicants the chances of being successful in securing a supported housing property are better than general needs
- When advertising a sheltered housing property the 60+ criteria is advertised clearly and it is exempt from Right to Buy

During the discussion of this item, board members made the following comments and asked questions. Responses were shown in italics:

- How many of sheltered properties are on the ground floor? Can there be a register? Can there be close working with the Supported Housing Officer? Mobility needs are taken into account and try to let the property to the most appropriate person
- Can applications be checked to verify disability?
 Verification takes place after bidding and evidence is seen from Doctor,
 Occupational Therapist, and Consultant
- TDBC needs to build more bungalows
- This presentation needs to be made to Councillors, especially after the May 2015 elections when there could be new Councillors
- It was suggested that the presentation could be made to Group Meetings and the Frequently Asked Questions should be given to every Councillor
- About 480 tenants have been effected by the Bedroom Tax. 102 want to downsize, of which 57 have downsized. The Transfer Removal Grant has helped as an incentive to move. This budget has been increased over the last 2 years.
- How much information do Lettings staff have about the advertised properties?
 Staff should get to know properties/areas better
 Knowledge of properties is good but could be better. Lettings staff are very experienced and knowledgeable
- How long does it take to register on Homefinder Somerset?
 It should take 30 days for application to go live
- How many lettings are there per year?
 376 so far in 2014/15 10 new lets per week plus 60 mutual exchanges.

Resolved that the Board noted the Officer's report.

6. Housing Revenue Account Scorecard Quarter 3 2014/15

Considered the financial figures table previously circulated, concerning the Housing Revenue Account Financial Monitoring for Quarter Three 2014/15 accompanied by a verbal update given by Housing Accountant. The spreadsheets detailed the breakdown of overall performance outturn of Quarter Three 2014/15 split between capital and revenue.

The Revenue Account Performance included such headings as Right to Buy, Income, Expenditure and HRA Revenue.

The following points were covered during the update on Housing Revenue Account Income, Expenditure and Revenue;

- HRA was showing an overall projected overspend of £91,580. This was a variance of 0.3%.
- Voids had a pressure and the costs were currently higher than budget. This
 was being monitored by Housing Management.

The following points were covered during the update on Housing Revenue Account Capital Programmes;

- HRA Capital Programmes had £1,815,900 reprofiled into 2015/16.
- HRA Development projects were currently expected to complete on target. With Phase One to complete in 2014/15 and Creechbarrow Road in 2015/16.

During the discussion of this item, board members made the following comments and asked questions. Responses were shown in italics:

- Will the overspends have an impact on budgets for next year?
 No.
- Only 26% of Repairs and Maintenance Planned has been spent so far this year. If this is planned why has this not been spent?
 Some contracts are out to tender.
- Are voids costs high because of the repairs that have to be made because tenants wreck the properties?
 Sometimes – but TDBC does a recharge for such repairs. TDBC is also reviewing the voids process and looking at the Lettable Standard and doing pre-void surveys.
- If a tenant wrecks a property will they continue to be a tenant of TDBC?

 If they remain a tenant TDBC has a better chance of recovering the money.
- Quarter 3 Capital has a low expenditure figure of 25%, is there confidence that there will be such a high level of expenditure in the last quarter of the year? Some invoices to be paid have not yet been received, some can be 2 months behind. Paying of invoices will catch up by the end of March.
- It seems the true figures will not be known until June or July 2015. At what stage will we actually spend what we have actually budgeted for?

 Much more work will start in the new financial year.
- If contracts are planned and there is a recognised lead in period why is it taking so long to get the contracts sorted?

 Other priorities have made the process longer and there has also been legal issues. The procurement process is laborious.

- Need more detail than just financial figures, e.g. doors what does this mean?
 How many doors?
 - Need to look at presenting the information differently.
- If we get invoices 2 months late how do we know if we are over or under spent?
- Are all contracts having to be renewed at once?
 HRA Self-financing has changed the landscape of what we can spend on our stock, there is more money to invest in properties.
- How do we know the Creechbarrow Road development will not overspend? The project is closely managed and we keep track of staged payments.
- The Housing Manager Property Services stated that he would bring a report to the next TSMB detailing progress against contracts.

Resolved that the Board noted the Officer's report. The board wanted it noted that it was concerned that only 25% of capital expenditure had been spent at Quarter 3 and that it questioned why improvements to properties that had been budgeted for had not been carried out.

7. Performance Indicators Quarter Three 2014-15

Considered the Performance Scorecard tables previously circulated, concerning the Housing and Communities Quarter Three performance Scorecard.

Looking at each section of the performance scorecard for Quarter Three, the figures and percentages as follows:

- Managing Finances (housing) There were 9 measures of which 56% Green, 44% Amber, 0% Red and 0% were N/A.
- Service Delivery (Service Delivery (Satisfaction) There were 11 measures of which 55% Green, 36% Amber and 9% were N/A.
- Service Delivery (Decent Homes) There were 2 measures of which 100% were Red.
- Service Delivery (Manage Housing Stock) There were 18 measures of which 33% were Green, 11% were Amber, 33% were Red and 23% were N/A.

Below was a summary of the planned actions that were off course:

- 2 Measures for Decent Homes are off course. Average SAP (energy efficiency) rating is below target. Dwellings with a valid gas safety certificate 99.89% 5 properties were not serviced (tenant passed away, two were in hospital, two will be serviced in Jan 2015).
- Housing Services Diversity Information. We hold 77.5% of diversity information. The
 Diversity Information survey has been redesigned and we are developing processes
 to collect incomplete data so this figure should continue to improve.
- 3 Repairs and Maintenance measures are off course. 93.83% of emergency repairs were completed on time against a target of 98%. 90.97% of urgent repairs were completed on time against a target of 94%. 83.71% of non-urgent repairs were completed on time against a target of 85%. The COSY replacement went live at the beginning of September, and there have been a number of problems including ticket closure. Once these are resolved it should enable us and the DLO to report completions more accurately and establish where there are issues or not.

- Local Authority Major Aids and Adaptions 35 applications have been completed and 50 are predicted against a target of 84. The target will need to be reviewed as 84 may be unrealistic given the complex needs of many clients.
- Average Re-let Times 26.25 days against a target of 21 days. Data for Q3 incomplete, a number of properties that should have been recorded as major works have been recorded as minor works, therefore performance figure is showing higher average than it should.

Below was a summary of the planned actions that had uncertainty in meeting them:

- Aids and Adaptations (2 measures) expenditure on both major and minor Aids and Adaptations are unlikely to reach budget, these are both demand led.
- Estate Management Team rent arrears at the end of week 39 are £440k against a target of £360k, due to the Christmas period. Last year similar levels of debt were reported in Q3 and arrears were back on target by Q4.
- Housing Debt the debt level for December has increased slightly since September due to Housing debt.
- Housing Services 4 Satisfaction measures. The 2013 Star survey (conducted every two years) reported satisfaction figures for general needs tenants and sheltered housing tenants which were below target. Council national rankings show that we are in quartile 2 for housing measures and lower quartiles for supported housing. These measures will not change until 2015 when the Star Survey is conducted again.
- Lettings Team the % of dwellings vacant but unavailable are slightly over target. The historic trend of our performance in this area is on or below target. We don't feel this is anything to be concerned about as performance just fall back in line with our targets in the coming months.
- Local Authority Major Aids and Adaptions. Performance for end to end completion time is 27 weeks, 5 cases were completed within the 22 week target, and 7 were delayed due to clients.

Below was a summary of the planned actions that were on course:

- Managing Finances 5 measures are on target.
- Satisfaction 6 measures are on target.
- Housing Stock 6 measures are on target.

Below were measures under development, not reported or without alerts.

- % of tenants satisfied with the Extra Care Housing service a survey has not currently been completed
- Repairs and Maintenance 3 measures are under development.
- Community Development tonnage removed measure not reported.

During the discussion of this item, board members made the following comments and asked questions. Responses shown in italics:

- Aids and adaptations is demand led and will be near target at the end of the year.
- Lettings major voids recorded incorrectly and no work done over Christmas period.
- Diversity Information those tenants where we hold no information will receive a reminder and form to complete next week.
- SAP rating will be improved by External Wall Installations
- Gas safety 5 not completed, 1 tenant passed away, 2 in hospital and 2 were done in January.
- Repairs times issue with IT system
- Can we let tenants know when appointments will not be kept
- 1 in 10 tenants not getting an emergency repair done within target time and performance is getting worse, as well as target has never been achieved. The target should be 100%, not 98%.
- Why are we not meeting the repairs targets?
 The information is not accurate and Property Services is meeting with the DLO and will have a plan of action.
- If the figures are not accurate why have they been presented to the TSMB? *The information gives an indication.*
- When will the IT system work correctly? Have we bought the right IT system?
 The problems of the system are being rectified but do not know when they will be fixed.
- There are problems with IT projects and resources are a problem with all the projects that are taking place.

Resolved that the Board noted the Officer's report.

8. Tenant Services Management Board Annual General Meeting

Considered verbal update from Tenant Empowerment Manager.

Resolved that the Board's Annual General Meeting would take place on the 20th April 2015, replacing the usual board meeting.

9. Somerset Tenant Conference

Considered verbal update from Tenant Empowerment Manager on event to be held on 14th March 2015 at Somerset County Cricket Ground.

Attendees from the board will be:

- Marion Davis
- Robert Middleton
- Richard Balman
- Ivor Hussey
- Kevin Hellier
- Dennis Galpin

Any Other Business

The Chairperson read out an e-mail sent by the Vice Chair of the Tenants' Forum congratulating Dennis Galpin for the work he has undertaken to support the procurement of new contracts

The Chairperson informed board members that drop in sessions would be held at the new developments at Bacon Drive and Vale View

The Chairperson on behalf of the board congratulated Emma Hill on the birth of her daughter.

(The meeting ended at 8.45pm)