

Tenant Services Management Board

You are requested to attend a meeting of the Tenant Services Management Board to be held in The John Meikle Room, The Deane House, Belvedere Road, Taunton on 18 November 2013 at 18:00.

Agenda

- 1 Housekeeping Information
- 2 Apologies.
- 3 Minutes of the meeting of the Tenant Services Management Board held on 28 October 2013 (attached).
- 4 Public Question Time.
- Declaration of Interests

 To receive declarations of personal or prejudicial interests, in accordance with the Code of Conduct.
- Disabled Facilities Grants, Aids and Adaptations. Report of the Partnership Manager; South West Private Sector Housing Partnership (verbal).

 Reporting Officer: Christian Trevelyan
- 7 Development Update. Report of the Housing Development Project Lead (verbal). Reporting Officer: Caroline White
- 8 Energy Efficieny Update. Report of the Housing Development Project Lead (verbal).

 Reporting Officer: Caroline White
- 9 Financial Monitoring Quarter Two 2013/14. Report of the Housing Accountant (attached).

Reporting Officer: Lucy Clothier

10 Performance Indicators Quarter Two 2013/14. Report of the Health and Housing Manager (attached).

Reporting Officer: James Barrah

11 ALHCO Performance Quarter Two 2013/14. Report of the Property Manager Maintenance (attached).

Reporting Officer: Steve Esau

Tonya Meers Legal and Democratic Services Manager

09 December 2013

Members of the public are welcome to attend the meeting and listen to the discussions.

There is time set aside at the beginning of most meetings to allow the public to ask questions.

Speaking under "Public Question Time" is limited to 4 minutes per person in an overall period of 15 minutes. The Committee Administrator will keep a close watch on the time and the Chairman will be responsible for ensuring the time permitted does not overrun. The speaker will be allowed to address the Committee once only and will not be allowed to participate further in any debate.

Except at meetings of Full Council, where public participation will be restricted to Public Question Time only, if a member of the public wishes to address the Committee on any matter appearing on the agenda, the Chairman will normally permit this to occur when that item is reached and before the Councillors or Tenant Services Management Board Members begin to debate the item.

This is more usual at meetings of the Council's Planning Committee and details of the "rules" which apply at these meetings can be found in the leaflet "Having Your Say on Planning Applications". A copy can be obtained free of charge from the Planning Reception Desk at The Deane House or by contacting the telephone number or e-mail address below.

If an item on the agenda is contentious, with a large number of people attending the meeting, a representative should be nominated to present the views of a group.

These arrangements do not apply to exempt (confidential) items on the agenda where any members of the press or public present will be asked to leave the Committee Room.

Full Council, Executive, Committees and Task and Finish Review agendas, reports and minutes are available on our website: www.tauntondeane.gov.uk

Lift access to the John Meikle Room and the other Committee Rooms on the first floor of The Deane House, is available from the main ground floor entrance. Toilet facilities, with wheelchair access, are also available off the landing directly outside the Committee Rooms.



An induction loop operates to enhance sound for anyone wearing a hearing aid or using a transmitter.

For further information about the meeting, please contact the Corporate Support Unit on 01823 356414 or email r.bryant@tauntondeane.gov.uk

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Tenant Services Management Board Members:

Mr D Etherington
Mrs J Hegarty
Councillor R Bowrah, BEM
Mrs J Bunn
Mrs E Drage
Mr M Edwards
Mr D Galpin
Mr I Gould
Mr K Hellier
Mr R Middleton
Councillor F Smith

(Chairman) (Vice-Chairman) Minutes of the meeting of the Tenant Services Management Board held on Monday 28 October 2013 at 6pm in The John Meikle Room, The Deane House, Belvedere Road, Taunton.

Present: Mr Dustyn Etherington (Chairman),

Mrs J Hegarty (Vice-Chairman),

Mrs J Bunn, Mrs E Drage, Mr M Edwards, Mr D Gaplin, Mr K Hellier, Mr R

Middleton, Councillor Bowrah and Councillor A Wedderkopp.

Officers: Shirlene Adam (Strategic Director), Lisa West (Housing Income Manager),

Steve Boland (Housing Service Lead), Neil Anderson (Tenant Services Development Officer), James Barrah (Health and Housing Manager), Phil Webb (Housing Manager – Property Services), Christine Thompson

(Supported Housing Manager), Martin Price (Tenant Empowerment Manager)

and Emma Hill (Corporate Support Officer).

Others: Councillor Smith

(The meeting commenced at 6.00pm)

1. Apologies

No apologies received.

2. Public Question Time

Resident of Kilkenny Court approached the Board for help after the concerns at the lack of general maintenance that had done at Kilkenny Court since his initial expression of concerns were raised at March meeting of the Board.

The Members of the Board requested that these maintenance issues at Kilkenny Court be looked into and addressed

The Housing Manager for Property Services gave his apologies that guttering had not been addressed properly or regularly since the Resident's initial approach to the Board in March.

Concerning the Lift at Kilkenny Court, an engineer had been out to assess what work would needed to be done.

Board Members and Resident of Kilkenny Court expressed additional concerns about the door entry systems into Kilkenny Court. Residents were either losing their fobs or forgetting the entry code and were getting stranded outside until somebody let them in.

The Housing Manager for Property Services enquired of the Residents what type of fob and systems they had at Kilkenny Court as the new fob systems the Council were installing in their properties were easy to get replacement fobs for. The older systems were more difficult and more expensive but TDBC could still get fobs. The officer said he would arrange for the system to be updated as soon as possible.

Board Members requested that Property Manager for Maintenance attend the next meeting of the Board in November.

3. Update Report on Taunton Deane Borough Council and West Somerset Council Shared Services Project and Joint Management Project.

The Strategic Director presented to the Board a three part report concerning the following areas:-

- 1. Medium Term Financial Plan Update & Approach to Budget Setting 2014/15
- 2. TDBC & WSC Shared Services Project
- 3. TDBC & WSC Joint Management Structure

Part One – Medium Term Financial Plan Update & Approach to Budget Setting 2014/15

Considering the report previously circulated, concerning a detailed update report from the Financial Services Manager on the latest forecast position. This reflects the recent funding announcements from Government, updates other assumptions in the model to better reflect reality, shared the key risk areas of our forecast, and some sensitivity analysis on them.

The headline message in this update is on the forecast budget gap position. It had grown since the Council shared the last update in February 2013, mainly due to the reduction in Government Funding, and the change in our assumptions re future tax levels. The table below showed the challenge ahead:-

| | £k | £k | £k | £k |
|------------------------------------|---------|---------|---------|---------|
| | 2014/15 | 2016/17 | 2017/18 | 2018/19 |
| Predicted Budget Gap (Cumulative): | 1,508 | 3,079 | 5,333 | 6,130 |
| Budget Gap Change Each Year: | 1,508 | 1,571 | 1,419 | 797 |

Closing a budget gap of this scale simply could not be done without impacting on services to our community. This was beyond the usual "budget savings routine" and would require fundamental change if the Council were to continue as a financially viable Council.

The Council's General Fund Reserves were currently above the minimum required by our Policy but the following table would show what would happen to them should the Council not deliver on the savings needed, and had to use reserves to support ongoing spending:

| | 2013 – | 2014 - | 2015 - | 2016 - | 2017 - | 2018 - |
|-------------------------|---------|--------|--------|--------|--------|--------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Estimated Balance B/F | 3,943 | 2,298 | 790 | 2,289 | 6,786 | 12,119 |
| Supplementary Estimates | (1,645) | | | | | |
| Projected Budget Gap: | 0 | 1,508 | 3,079 | 4,498 | 5,333 | 6,130 |
| Estimated Balance C/F | 2,298 | 790 | 2,289 | 6,786 | 12,119 | 18,249 |

This table showed that the Council would dip below the minimum acceptable level of reserves (currently set at £1.5m) within the next year and quickly after that go into a negative reserve position and clearly this could not be allowed to happen.

The Section 151 Officer emphasised the seriousness of the situation this Council was in and encouraged those charged with the responsibility to set a balanced budget – to embrace the challenge ahead and work together to deliver a sustainable solution for the organisation and the community. The Council would support Members in this challenge but need acceptance of some fairly harsh facts. The Council could not do this without services being reduced. It was a case of which services and by how much and when. The LGA Peer Review last year left some fairly clear messages with us and this report simply reinforces them.

In light of this very challenging situation, the Council proposed a different approach to budget setting for 14/15.

Approach to Budget Setting 2014/15 and Beyond.

The Corporate Business Plan project had provided as much detail as it could on the Members ambition for our community and our organisation. The task was to now match this with our funding situation and to develop proposals that would not only close our budget gaps, but would also progress our vision, aims and objectives agreed with Members.

This would be a difficult and challenging process on a scale not undertaken by this Council to date. In this context, the Council proposed a different approach to delivering budget proposals for next year. The Council proposed that:-

- Within a framework of "High Level Principles", Corporate Management Team (CMT) developed a budget proposal that closes the budget gap whilst meeting key ambitions of the Corporate Business Plan.
- That these proposals were shared with Members in late autumn for discussion and debate.
- That Members would need to develop alternative proposals for closing the gap should any of CMT's be deemed unacceptable and may wish to start thinking about this now. Officers would support Members with this work to ensure plans are deliverable.
- The framework of "High Level Principles" had been developed by CMT from the work undertaken during the Corporate Business Planning Process. They, if accepted, will form the basis of how CMT approach their budget proposals.

The Framework of High Level Principles fall into four broad areas, these were as follows Strategic Finance, Income, Organisational and Service. The key principles of these board areas had been set, along with the actions required to progress them.

Assuming these High Level Principles were accepted, the indicative overall programme of savings required to close the budget gap of £4.5m over the next 3 years would look broadly as set out below. At least £1.5m of this would need to be delivered in time to support the 2014/15 budget:-

| Review Discretionary Policies & Grants (10%) | 68,000 |
|--|-----------|
| Asset Strategy Project (20%) | 89,000 |
| Governance and Democracy (10%) | 55,000 |
| Efficiencies & Sharing Services | 1,799,000 |
| Savings Targets for Theme Managers | 2,419,000 |
| TOTAL | 4,498,000 |

There was more work to do to refine these targets and to better understand the likely timings of the savings emerging. The Council's General Fund Reserves position was not sufficiently high to allow the majority of the savings to be delayed until year Three. The Council would need to find a significant element of the above programme ready to deliver in year One.

Work would continue on this over the coming weeks, but meantime it was felt important to share the broad picture now with Members. Corporate Management Team were briefed on this broad picture over the summer and tasked with progressing their proposals within this framework.

The overview timeline, showing the key stages for Member involvement is set out below.

| Month | Key Activities |
|-----------|---|
| September | Update Report (this one!) Shared – Corporate Scrutiny |
| | CMT Continue To Work on Budget Proposal |
| | Detailed Savings Targets Are Refined / Issued. |
| October | CMT Review of Emerging Budget Proposal |
| | Informal Briefing to Exec Cllrs On Progress of CMT Budget Proposal |
| November | Update Report on Progress of CMT Budget Proposal – |
| | Corporate Scrutiny |
| | Exec & CMT to review any scrutiny feedback on progress report |
| December | CMT Budget Proposed Shared – Corporate Scrutiny |
| | Informal Exec – To feedback on CMT Budget Proposal – ready for Xmas Pack. |
| | Budget Consultation Pack Issued to all Cllrs (to include the |
| | Budget Proposal plus the Executive's comments) |
| January | Informal Exec – To finalise Exec Budget Proposal for Scrutiny |
| | Executive's Budget Proposal Shared – Corporate Scrutiny for |
| | debate |
| February | Executive Debate Budget |
| | Full Council Budget Debate & Decision |

During the discussion of this item, board members and the public made the following comments and asked questions:- (*Responses shown in italics*)

- Regarding private houses, there were concerns raised by the board that tenants were contributing twice through their rent as well as paying Council tax to Taunton Deane Borough Council but private properties only contribute once. It may appear that tenants contribute twice. Strategic Director said that the concerns and comments would be taken away and looked into as part of the review.
- The above had never been explained fully to the Board and tenants continue to raise their concerns.

Part Two - Taunton Deane Borough Council and West Somerset Council Shared Services Project.

The Strategic Director gave a verbal update

During the discussion of this item, board members made the following comments and

asked questions. Responses shown in italics:

 Had the elements relating to Housing been put to the tenants in West Somerset

WSC did not have any Council housing assets as they did have any housing landlord functions. Those assets have been transferred to Magna West Somerset.

Part Three - Taunton Deane Borough Council and West Somerset Council Joint Management Structure

The Strategic Director gave a verbal update

During the discussion of this item, board members made the following comments and asked questions. Responses shown in italics:

- There were 11 members of staff at WSC funded by EDF. Would there be any room at TDBC for posts funded by EDF?
 - The EDF funded posts was external funding and the posts were temporary. These related to the Hinkley Point project. There were no proposals for EDF funded posts here.
- Looking at the minutes from Corporate Scrutiny on 24 October 2013, is the review looking at HRA senior team and the delivery of HRA services?

 The Council looking at the development and hopefully with the right managers and directors in place, the Council would hopefully be able to do more in the future.

Further Comments

During the discussion of this item, board members made the following comments and asked questions: - (*Responses were shown in italics*)

- The Board would follow the Shared Services and Joint Management Project with interest.
- The Board asked that they and the Tenants' Forum be kept informed and up to date on the development of the project.

Resolved that the information report be noted.

4. Housing Services Fees and Charges 2014/2015.

Considering the report previously circulated, concerning the proposed fees and charges for Housing Services in 2014/15.

Housing services charges service users for services that they use. These charges were set locally each year.

In line with the approved HRA Business Plan, the fees and charges for 2014/15 had been increased across the board by Retail Price Index (RPI) with the following exceptions:

- Garage rents for private tenants and owner occupiers had been increased by 5%: and
- Hire charges for the sheltered scheme meeting halls and hire charges for sheltered scheme guest rooms had not been increased and this was to increase the take up of the use of the facilities.

Council housing rents would be set early in the New Year.

A full and detail breakdown for the increases for fees and charges 2014/15 was presented to the Board Members with the previously circulated report.

During the discussion of this item, board members made the following comments and asked questions. Responses shown in italics:

- If the tenants and residents were to pay more towards the grass cutting would they cut the grass more often?
 - The Board and tenants had indicated in several different ways that Housing Services review the Grounds Maintenance contract.
- What about the signing of the contract for Extra Care (meals) for Kilkenny Court?
 - Service Level Agreement (SLA) for Extra Care Meals at Kilkenny was with the Albemarle Centre but the Council could look into other providers for this service.
- It was indicated that there was an increase of 3.2%, what would be the maximum increase the Council could go up to?

 The Business Plan states that the Council sets this using Retail Price Index (RPI) but the Council could set it own charges for services. This would be subject Board and Members comments.

Resolved that the officer's report be noted.

5. Rent Policy

The Housing Services Lead gave a verbal update on the government plans to change rent policy, which was announced in July 2013.

Below was the HRA Business Plan policy for social rent:

- The Business Plan reflects current national social rent policy;
- Business Plan assumes Local Authority Housing rent would converge with Housing Association rent by 2015/16; and
- The maximum increases limited to inflation (RPI) + 0.5% + £2

A government announcement in 2013 Budget stated "from 2015/16 social rents would rise by inflation of Consumer Price Index (CPI), plus 1% each year for 10 years."

There were some concerns over whether the change in formula would reduce landlords' income and thus impacting on their ability to invest in existing or new homes.

It was generally accepted that CPI would rise more slowly than RPI, if this was true then the long term effect of the new formula would be cumulative reductions in rent income compared with our current business plan assumptions.

An example of assumed different in rent income for the Council Housing Services were as follows:

- In 2015/16, the Council assumes to receive £250,814 less rent income
- In 2016/17, the Council assumes to receive £282,049 less rent income

Such rent income losses would continue to increase in future years rising to £332,721 in 2020/2021.

To help reduce the shortfall in the rent income, it is proposed that new tenancies would be charged at the Target Rent levels with this taking effect from November 2013.

During the discussion of this item, board members made the following comments and asked questions. Responses shown in italics:

- This all depends on the inflation rate.
 The Council takes into account the inflation rate when they set the rent changes.
- Convergence was slowing down; what happens when housing associations costs go up, would the tenants have to meet the new rent and had this been taken into account.
 - The Council had been following a guideline rent set by the government, which was steadily increasing. It takes into account similar size properties over both.
- With the rent income shortfall, had right to buys and new builds been taking into account?
 - The Council would take into account those figures at the moment but the officer needed to double check with the accountant.
- Would the Council have to re-visit and review the Business Plan at some point to take this into account?
 - Annual review of Business Plan takes place to take into account all the changes that had taken place in the previous year.
- In 2042 (30 years), what would the difference in rent income be?
- The collection of Council Housing rent goes back to the Local Authority and not to the government, which can be re-invested into new properties.

Resolved that the Board noted the Officer's report.

6. Sheltered/Extra Care Housing Property Options Review

Considering the report and handouts circulated at the meeting, concerning the proposed options review of the Sheltered/Extra Care Housing.

The Council had established four essential principles to support the Council's corporate vision and to make it happen. The Council reflects these principles in our HRA Business Plan as follows:

Excellent services

- Customer Driven
- Local Focus
- A Dynamic Organisation

The Strategic objectives for the housing service were as follows:

- Securing a long term future for our housing service
- Tackling deprivation and sustainable community development
- Investing in our housing stock, regeneration and affordable
- Climate Change

The Council currently had 984 dwelling designated as sheltered housing or extra care housing for the elderly. In total, there were 56 schemes, consisting of between 2 and 83 homes. These included two extra care schemes at Kilkenny Court in Taunton and Lodge Close in Wellington.

Currently the service was working towards achieving the Service Excellence Standards (SES) through the Centre for Housing Studies (CHS).

Somerset County Council was undertaking a review of its strategy for older people. The Council was working together with its partners to make the best use of the available resources, in the context of future financial and demographic changes.

The high level aim for any future strategy had been drawn from consultation already untaken and this would enable older to:

- Maximise their choice and control
- Retain their independence
- Be confident of community support
- Increase their quality of their life

The main centres of population were Taunton, the county town of Somerset (66,000) and Wellington (13,000). The total borough population of 109,000 was increasingly, largely from inward migration. While the average age of the population 42.2 years, the borough had a higher than average older population and this was expected to increase.

The Council's housing stock consists of approximately 5870 (September 2013) dwellings together with approximately 1,500 garages and a number of shops, meeting halls and land.

Of the total stock, 17% was designated for supporting people/older people, with more than half of this stock having built since 1974.

Our three main goals for our sheltered and extra care housing were to:

- Achieve and maintain a high level of tenant satisfaction;
- Provide sheltered/extra care housing that were attractive to people and they want to move into; and
- Meet local demand for housing from people over the age of 60.

The Council wanted to understand what type of stock; it needed to satisfy the housing needs within the borough and what stock was surplus to these requirements. This

would need to include a review of current stock and assessment of viability as well as a need to analyse how this stock contributes to HRA Business Plan and capacity to meet identified needs.

The Council wanted to set down a standard for our sheltered and extra care housing covering who lives there, the services they receive and the treatment of their property.

The proposed options that each scheme should be appraised against were:

- Refurbishment to a new sheltered and extra care housing standard;
- Remodelling and or extension/s to sheltered and extra care housing;
- Change of tenure;
- Disposal of site/scheme on open market; and
- Demolition and redevelopment of new housing scheme and proposed client group

During this stage of the consultation process, the Council would not be asking the Board to consult with the tenants on the options but understand that the Board would want to speak to them and get their thoughts and it was important that was adhered to.

The council would like to have the appraisal completed with a first draft report on 16 December 2013 to be presented to our project for discussion and the final report to be provided by 13 January 2014.

Officers had presented this report to the Board Members to make them aware of this information and the review that was underway.

There would future progress and update reports provided in the future.

Resolved that the Board noted the Officer's report.

7. Annual TPAS Conference

The three Members of the Board who attended to the Annual TPAS Conference gave verbal feedback on this years' conference.

This year's TPAS Conference took place in two locations one for the north and one for the south TSMB representative went to Manchester. The attendees travelled up and attendees were welcomed by the TPAS Chief Executive and listened to talks by variety of speakers as well as attending a variety of sessions including Getting Connected, Scrutiny Lounge and Stronger Together on Welfare Reform.

Attendees found the long journey to Manchester stressful and tiring and approached the TPAS Chief Executive with a question as why the conference for the south of UK couldn't have been held near London. Chief Executive's reply was that there were only four hotels in the country with facilities that could accommodate the conference.

Resolved that the Board noted the feedback report.

8. Dates of Tenants Services Management Board Meetings for 2014.

Considering the report previously circulated, concerning the purposed meeting dates for 2014 of the Tenant Services Management Board.

The Tenant Services Management Board (TSMB) met on a monthly basis. Members of the public were welcome to attend. In order to give board members and members of the public plenty of notice it was prudent to set the dates for 2014 in advance. The dates would also be publicised in the Annual Report Calendar to Tenants and Leaseholders.

Below were the proposed dates for Tenant Services Management Meetings for 2014:

- Monday 20th January 2014
- Monday 17th February 2014
- Monday 17th March 2014
- Tuesday 22nd April 2014
- Tuesday 20th May 2014
- Monday 16th June 2014
- Monday 14th July 2014
- Monday 18th August 2014
- Monday 15th September 2014
- Monday 27th October 2014
- Monday 17th November 2014
- Monday 15th December 2014

There were currently two meeting dates booked for a Tuesday – in April and May. The TSMB may choose to hold its meeting on a Monday as usual but at a venue different from the John Meikle Room in the Deane House.

It should also be noted that the proposed date for the April meeting was the Tuesday after Easter Monday. Board members may also remember that traditionally the April meeting had been the TSMB Annual General Meeting which in previous years had been amalgamated with the Tenants and Leaseholders Open Day. The TSMB may need to consider whether the day after a bank holiday was the best date for an Annual General Meeting.

The John Meikle Room had been reserved for the above dates to ensure a venue had been booked.

During the discussion of this item, board members made the following comments and asked questions. Responses shown in italics:

- Board members expressed a desire to continue to have the Board Annual General Meeting at the Tenants and Leaseholders Open day.
- It was suggested that officers discuss with Tenants' Forum before deciding on a date in April before the next meeting of the TSMB.
 The next Tenants' Forum meeting was on 12 November 2013.

Resolved that the:-

1. The officer's report was noted.

2. The final agreed dates for the Tenant Services Management meeting for 2014 would be made by the Chairman of the Board and the Tenant Empowerment Manager.

9. Exclusion of the Press and Public

Resolved that the press and public be excluded from the meeting for the following item because of the likelihood that exempt information would otherwise be disclosed relating to Clause 3 of Schedule 12A to the Local Government Act, 1972 and the public interest in withholding the information outweighed the public interest in disclosing the information to the public.

10. Deane Helpline Confidential Report

Considered a previously circulated confidential report by Health and Housing Manager, concerning The Deane Helpline. Any discussions connected to this report were discussed in confidential session due to their commercially sensitive nature of the content.

Resolved that the officer's report be noted.

(The meeting ended at 8.51pm)

Declaration of Interests

Tenant Services Management Board

- Taunton Deane Borough Council Housing Tenants;
 - Mrs J Bunn
 - Mrs E Drage
 - Mr M Edwards
 - Mr D Etherington
 - Mr D Galpin
 - Mr I Gould
 - Mrs J Hegarty
 - Mr K Hellier
 - Mr R Middleton
- Family member a Taunton Deane Borough Council Housing Tenant;
 Councillor Bowrah

Housing Revenue Account Finance Scorecard

| Housing Revenue Account Finance Scorecard | | | | | | | | | | |
|--|----------------------|---------------------|---------|--------------|-----------------|---|--|--|--|--|
| 2013/14 - Quarter 2 | | | | | | | | | | |
| Income | Target Budget (£) | Actuals to Date (£) | % Spend | Forecast (£) | Variance (£) | Comments | | | | |
| General Dwelling Rents | -19,592,000 | -10,487,076 | 53.5% | -20,008,750 | -416,750 | £330k relating to additional bad debt provision included for Welfare Reform which is unlikely to fully hit the HRA in this financial year, along with some savings against budget for voids (set at 2%) | | | | |
| Non Dwelling Rents | -587,900 | -317,176 | 54.0% | -576,650 | 11,250 | Slight pressure on garages | | | | |
| Supported, Sheltered & Extra Care | -4,423,700 | -2,214,019 | 50.0% | -4,407,720 | | Small pressure in Extra Care Housing | | | | |
| Other Income (Rechargeable Repairs, Leaseholder Charges and General Fund Contribution) | -352,100 | -144,762 | 41.1% | -346,833 | 5,267 | On target. | | | | |
| Total Income | -24,955,700 | -13,163,033 | 52.7% | -25,339,953 | -384,253 | | | | | |
| | | | | | | | | | | |
| Expenditure | Target Budget (£) | Actuals to Date (£) | % Spend | Forecast (£) | (±.) | Comments | | | | |
| Supervision & Management | 4,777,770 | 1,280,464 | 26.8% | 4,848,372 | 70,602 | Additional cover required in Property Services, as well as the cost of a review of Sheltered Housing partially offset by vacancies in the Development Team. | | | | |
| Repairs & Maintenance - Planned | 1,239,100 | 207,790 | 16.8% | 1,120,079 | | Capitalisation of much of the asbestos works has contributed to an underspend in Specialist Works of £175k, along with some savings in Planned Electrial and Planned Heating, offset by Planned Maintenance reducing back to a 5 year cycle (from 8). | | | | |
| | | | | | | Overseand forecasted in General Maintenance and Responsive Heating. A management review of spend | | | | |

| Expenditure | Target Budget (£) | Actuals to Date (£) | % Spend | Forecast (£) | Variance (£) | Comments |
|---|----------------------|---------------------|---------|--------------|-----------------|---|
| Supervision & Management | 4,777,770 | 1,280,464 | 26.8% | 4,848,372 | 70,602 | Additional cover required in Property Services, as well as the cost of a review of Sheltered Housing partially offset by vacancies in the Development Team. |
| Repairs & Maintenance - Planned | 1,239,100 | 207,790 | 16.8% | 1,120,079 | -119,021 | Capitalisation of much of the asbestos works has contributed to an underspend in Specialist Works of £175k, along with some savings in Planned Electrial and Planned Heating, offset by Planned Maintenance reducing back to a 5 year cycle (from 8). |
| Repairs & Maintenance - Responsive | 3,131,700 | 2,035,528 | 65.0% | 3,190,973 | 59,273 | is underway. |
| Voids | 1,755,300 | 1,072,281 | 61.1% | 2,044,778 | 289,478 | Void costs much higher than in previous years. Further investigation is underway. |
| Supported, Sheltered & Extra Care | 823,400 | 594,273 | 72.2% | 826,879 | | On target. |
| Other Expenditure | | | | | | Self insurance fund forecasting underspend in line with last year, however the cost of insurance premiums |
| (Communal and Rechargeable Costs, Insurance Excess, | 869,600 | 413,551 | 47.6% | 815,692 | -53,908 | has risen significantly with the new insurance provider which has caused an overspend of £58k against |
| Tenants Forum and Debt Management Costs) | | | | | | budget. |
| Total Expenditure | 12,596,870 | 5,603,886 | 44.5% | 12,846,773 | 249,903 | |

| HRA Revenue | Target Budget (£) | Actuals to Date (£) | % Spend | Forecast (£) | Variance (£) | Comments |
|--|----------------------|---------------------|---------|--------------|-----------------|--|
| Social Housing Development Fund | 800,000 | N/A | N/A | 800,000 | 0 | |
| Funding of Capital Programme (Depreciation and Revenue Contribution to Capital Outlay) | 6,841,800 | N/A | N/A | 6,841,800 | 0 | The use of additional capital reserves (£197k), the reduction in capital programme for garages (£50k) and the funding of procurements savings relating to capital spend (£288k) reduce Revenue Contribution to Capital Outlay by a total of £535k which has been offset by expenditure in revenue. |
| Contribution to TDBC for Repayment of Transformation Project Loan (Funded through Procurement Savings) | 419,400 | N/A | N/A | 419,400 | 0 | |
| Net Interest (Interest payable on loans less interest received on HRA balance) | 2,902,000 | N/A | N/A | 2,907,184 | 5,184 | |
| Contribution to Repayment of Loans | 1,851,430 | N/A | N/A | 1,851,430 | 0 | |
| Total Other Expenditure | 12,814,630 | N/A | N/A | 12,819,814 | 5,184 | |

| HRA Revenue | Target Budget (£) | Actuals to Date (£) | % Spend | Forecast (£) | Variance (£) | Comments |
|--|----------------------|------------------------|---------|--------------|-----------------|--|
| Total HRA (excl 53rd week rent income) | 455,800 | -7,559,147 | | 326,634 | -129,166 | |
| 53rd Week Rent | -455,800 | 0 | | -455,800 | 0 | Additional rent income due to 53 rent debits in 2013/14. |
| Total HRA | 0 | -7,559,147 | | -129,166 | -129,166 | |

| Right to Buy | Sales | Total Receipts | Retainable Receipts | Cumulative Total | Spend Needed Within 3 Years | |
|---------------|-------|-------------------|------------------------|---------------------|--------------------------------------|--|
| Total 2012/13 | 37 | 2,330,345 | 1,233,655 | 1,233,655 | 4,112,184 | |
| Q1 2013/14 | 16 | 898,908 | 428,903 | 1,662,558 | 5,541,861 | |
| Q2 2013/14 | 10 | 573,910 | 265,365 | 1,927,923 | 6,426,410 | |
| Total to date | 63 | 3,803,163 | 1,927,923 | 1,927,923 | 6,426,410 | |

| Capital Programmes | Target Budget | Actuals to Date | % Spend | Forecast | Slippage | Variance | Comments |
|--------------------|------------------|--------------------|---------|----------|----------|----------|----------|
| Major Works | | | | | | | |

| LIDA Kitabana | 442,000 | 120 041 | 20.60/ | 442,000 | <u> </u> | 0 | Late start on new 5 yr Bathroom and Kitchen contract plus removal of incumbent contractor |
|--|------------|-----------|--------|-----------|------------|---------|--|
| HRA Kitchens | 442,000 | 130,941 | 29.6% | 442,000 | | U | leading to a period of no new installations for the first part of the year. New temporary |
| HRA Bathrooms | 1,092,600 | 44,703 | 4.1% | 1,093,165 | | 565 | contractor now in place to mitigate under-performance. |
| HRA Roofing | 1,400,000 | 519,840 | 37.1% | 1,392,000 | | -8,000 | On track |
| HRA Windows | 295,700 | 117,554 | 39.8% | 295,700 | | 0 | |
| HRA Heating Improvements | 1,050,000 | 134,089 | 12.8% | 1,050,000 | | 0 | Late start on new 5yr Heating Improvement contract plus new installs only being performed by Gas Servicing and Maintenance incumbent contractor is likely to dramatically reduce the number of new installations this year. |
| HRA Doors | 413,600 | 76,140 | 18.4% | 412,000 | | -1,600 | The volume of new door requests originating via Repairs has placed pressure on the remaining available budget for programmed works. With the intention to deliver 7000 composite doors over the next 5 years this places a higher level of spend demand in the short term, although this will balance out over the programme period. |
| HRA Fire Safety Works in Communal Areas | 250,000 | 9,238 | 3.7% | 250,000 | | 0 | |
| HRA Fascias and Soffits | 812,500 | 229,463 | 28.2% | 817,000 | | 4,500 | |
| HRA Air Source Heat Pumps | 640,000 | 210,659 | 32.9% | 640,000 | | () | First year of a 4 year contract. Plan to complete 100 installations this year as part of a rolling programme. |
| HRA Door Entry Systems | 212,100 | 37,341 | 17.6% | 212,100 | | 0 | |
| HRA Soundproofing | 0 | 313 | | 313 | | 313 | |
| HRA Meeting Halls | 50,000 | 5,856 | 11.7% | 50,000 | | 0 | |
| HRA Tenants Improvements | 5,000 | 5,620 | 112.4% | 10,620 | | 5,620 | |
| Other External Insulations | 5,100 | 0 | 0.0% | 5,000 | | -100 | |
| Garages | 0 | 0 | | 0 | | 0 | Funding to be returned to revenue to help offset spend |
| Sewerage Treatment Plants | 0 | 0 | | 0 | | 0 | Survey and assessment of plants to be undertaken by consultant with works like to happen next year. |
| Revise Bathroom Location | 36,200 | 0 | 0.0% | 36,000 | | -200 | • |
| HRA Asbestos Works | 258,800 | 28,344 | 11.0% | 258,000 | | -800 | |
| Total Major Works | 6,963,600 | 1,550,102 | 22.3% | 6,963,898 | 0 | 298 | |
| Development Team | -,, | , , . | | -,, | <u>-</u> | | |
| · | | | | | | | |
| Sustainable Energy Fund | 227,700 | 0 | 0.0% | 0 | 227,700 | | Contribution towards Eco Funding of retrofitting non trads. Now likely to slip into 2014/15 |
| Environmental Improvements | 155,300 | 0 | 0.0% | 155,300 | | | Planned works such as mobility scooter stores under investigation |
| Extensions | 0 | 0 | | 0 | | | Programme to start 2014/15 with funding moving to other areas in 2013/14 |
| Total Development Team | 383,000 | 0 | 0.0% | 155,300 | 227,700 | 0 | |
| IT Development | | | | | | | |
| HRA IT Development | 100,000 | 38,737 | 38.7% | 100,000 | | 0 | |
| Total IT Devlopment | 100,000 | 38,737 | 38.7% | 100,000 | 0 | 0 | |
| Somerset West Private Sector Housing Partnership | | | | | | | |
| HRA Aids and Adaptations | 135,000 | 48,519 | 35.9% | 120,000 | | -15,000 | |
| HRA DFGs | 339,100 | 44,141 | 13.0% | 334,159 | | -4,941 | |
| Total SWPSHP | 474,100 | 92,659 | 19.5% | 454,159 | 0 | -19,941 | |
| Deane Helpline | | | | | | | |
| HRA Community Alarms | 100,000 | 15,294 | 15.3% | 100,000 | | 0 | |
| Total Deane Helpline | 100,000 | 15,294 | 0.0% | 100,000 | 0 | 0 | |
| • | <u> </u> | <u>'</u> | • | | • | | |
| Total 2013/14 Capital Programme | 8,020,700 | 1,696,792 | 21.2% | 7,773,357 | 227,700 | -19,643 | |
| Development - New Build | | | | | | | |
| HRA Creechbarrow Road | 8,143,000 | 452,753 | 5.6% | 1,000,000 | 7,143,000 | 0 | |
| Phase 1 Sites | 4,200,000 | 229,359 | 5.5% | 393,430 | 3,806,570 | 0 | |
| Total New Build | 12,343,000 | 682,112 | 5.5% | 1,393,430 | 10,949,570 | 0 | |
| | | | | | | | |
| Total Capital Programmes | 20,363,700 | 2,378,904 | 11.7% | 9,166,787 | 11,177,270 | -19,643 | |

Health & Housing Services Scorecard Q2 2013/14



Housing HRA

KEY TO ALERTS

course

Planned Planned actions Some uncertainty in meeting planned are off course actions are on actions Performance Some concern that Performance indicators will Indicators are performance on target indicators may not not achieve achieve target target

KEY TO QUARTILES

| 1 st Quartil | e 2 nd Quartile |
|-------------------------|----------------------------|
| 3 rd Quartil | e 4 th Quartile |

| 1. MANAGING FINANCES | | | | | | | | | |
|---|------------------|---|----------|-----------------------|--------------|--|---------------|--------------|--|
| MEASURE | MEASURE ALERT | ACTUAL | | ISON WITH S NATION | | COMPARISON WITH ALL HOUSING PROVIDERS NATIONALLY | | | |
| | ALLINI | | QUARTILE | NO. IN SAMPLE | TDBC RANK | QUARTILE | NO. IN SAMPLE | TDBC RANK | |
| Housing Revenue Account Overall expenditure against budget | \odot | Forecast: £129,166 underspend against £24,955,700 (0.52% underspend) | N/A | N/A | N/A | N/A | N/A | N/A | |
| 2. Income Team Former tenant arrears as a % of annual rent debit. Target = 5% | \odot | 0.53% | 1 | 25 | 5 | 1 | 119 | 20 | |
| 3. Income Team Rent written off as a % of annual rent roll. Target = 0.70% | | Now an annual measure in Housemark, will report in Q4. | N/A | N/A | N/A | N/A | N/A | N/A | |
| 4. Income Team % of rent lost through dwellings being vacant Target = 2% | \odot | 0.79% | 1 | 27 | 7 | 2 | 124 | 40 | |

| 5. Estate Management Team Rent arrears owed by current tenants as at end of quarter. Target = £360,000 Corporate Indicator | <u>:</u> | £411,360.11 this figure is high due to the timing of direct debt payments due on 3 rd of the month. On 4 October 2013 the figure was £338,875.40. the following Monday 8 October 2013 figure was £353,434.52 therefore we feel it is appropriate to mark the indicator amber. | N/A | N/A | N/A | N/A | N/A | N/A |
|--|----------|--|-----|-----|-----|-----|-----|-----|
| 6. Estate Management Team Rent collected as a % of rent owed excluding arrears b/f Target = 98.3% | \odot | 100.33% | 1 | 26 | 4 | 1 | 115 | 19 |
| 7. Local Authority Major Aids and Adaptions Amount spent to date, target £300,000. | | £97,564 commitment of spend to date plus £62,255 commitment (£44,141 actual spend mth 6). | N/A | N/A | N/A | N/A | N/A | N/A |
| 8. Minor Aids and Adaptions Amount spent to date, target £200,000 | <u>:</u> | £93,693 commitment of spend to date (£48,519 actual spend mth 6, £63,399 actual spend mth 7). | N/A | N/A | N/A | N/A | N/A | N/A |
| 9. Housing Debt Total amount of housing debt across all categories, houses, shops, land, etc. | | £820,853.64 Theme scorecard shows debts levels are lower than the same report last year. There is still work to do on aged debts. Work to reduce Rechargeable Repair Debt has begun and Rent Arrears are shown as a separate indicator above. | N/A | N/A | N/A | N/A | N/A | N/A |

| 2. SERVICE DELIVERY – SATISFACTION | | | | | | | | |
|---|------------------|----------------------------|----------|------------------------|--------------|--|------------------|--------------|
| MEASURE | MEASURE ALERT | ACTUAL | | ISON WITH S NATIONA | | COMPARISON WITH ALL HOUSING PROVIDERS NATIONALLY | | |
| | ALLINI | | QUARTILE | NO. IN SAMPLE | TDBC RANK | QUARTILE | NO. IN SAMPLE | TDBC RANK |
| 1a. Housing Services General needs tenants' satisfaction with landlord services overall Target = Top quartile performance status survey Result from 2013 STAR Survey | | Actual = 86% Target = 88% | 2 | 23 | 10 | 3 | 190 | 97 |
| 1b. Housing Services Sheltered housing tenants' satisfaction with landlord services overall Target = Top quartile performance status survey Result from 2013 STAR Survey | | Actual = 88% Target = 95% | 4 | 17 | 14 | 4 | 131 | 106 |
| 2a. Housing Services % of general needs tenants satisfied that their views are taken into account Target = Top quartile performance status survey Result from 2013 STAR Survey | | Actual = 65% Target = 73% | 2 | 22 | 11 | 3 | 185 | 132 |
| 2b. Housing Services % of sheltered housing tenants satisfied that their views are taken into account and acted upon Target = Top quartile performance status survey Result from 2013 STAR Survey | | Actual = 71% Target = 82% | 3 | 15 | 10 | 4 | 124 | 97 |

| 3. Lettings Team % of tenants who have reported anti-social behaviour in the past 12 months, rating the help and advice given as excellent or good Target = 66% | | 85% | N/A | N/A | N/A | N/A | N/A | N/A |
|---|----------|--|-----|-----|-----|-----|-----|-----|
| 4. Lettings Team % of new tenants satisfied with the allocations and letting process Target = 86% | \odot | 92% | 2 | 9 | 5 | 3 | 47 | 33 |
| 5. Lettings Team % of new tenants satisfied with the lettable standard of property Target = 86% | \odot | 92% | N/A | N/A | N/A | N/A | N/A | N/A |
| 6. Repairs & Maintenance % of tenants satisfied with the most recent repair Target = 98% | <u>:</u> | 96.97% Work ongoing to improve satisfaction. | 2 | 26 | 11 | 2 | 133 | 51 |
| 7. Supported Housing % of tenants satisfied with the Extra Care Housing service Target = 86% | \odot | 100% | N/A | N/A | N/A | N/A | N/A | N/A |
| 8. Satisfaction of Gas Servicing % of tenants satisfied with the Gas Service procedure Target = 90% Annual Housemark Measure | \odot | 98.4% | N/A | N/A | N/A | N/A | N/A | N/A |
| 9. Local Authority Major Aids and Adaptions % satisfaction, target 95%. | \odot | 100% of respondents were very satisfied (both with the help received in getting the adaptation and with the quality of the completed work) | N/A | N/A | N/A | N/A | N/A | N/A |

| 3. SERVICE DELIVERY – DECENT HOMES | | | | | | | | |
|--|------------------|---|----------|-----------------------|--------------|--|------------------|--------------|
| MEASURE | MEASURE ALERT | ACTUAL | | ISON WITH S NATION | | COMPARISON WITH ALL HOUSING PROVIDERS NATIONALLY | | |
| | ALLINI | | QUARTILE | NO. IN SAMPLE | TDBC RANK | QUARTILE | NO. IN SAMPLE | TDBC RANK |
| 1. Asset Management Average SAP (energy efficiency) rating of housing stock Target = 70 Annual Housemark Indicator | | 66.08 We are considering an eco funding bid for external wall insulation to around 400 homes which should increase our rating. The SAP software upgrade is currently in test. | N/A | N/A | N/A | N/A | N/A | N/A |
| 2. Asset Management % of dwellings with a valid gas safety certificate Target = 100% | | 99.93% Three properties did not have a valid gas certificate at the end of the quarter. One property was serviced within one day of the quarter end, the other within 3 days and the final one within 10 days | 2 | 27 | 13 | 3 | 164 | 97 |

4. SERVICE DELIVERY – MANAGE HOUSING STOCK AND MAINTENANCE SERVICE TO MEET THE NEEDS OF THE TENANTS

| MEASURE | MEASURE ALERT | ACTUAL | | ISON WITH S NATIONA | | COMPARISON WITH ALL HOUSING PROVIDERS NATIONALLY | | | |
|---|------------------|---|----------|------------------------|--------------|--|---------------|--------------|--|
| | ALLINI | | QUARTILE | NO. IN SAMPLE | TDBC RANK | QUARTILE | NO. IN SAMPLE | TDBC RANK | |
| 1. Lettings Team % of closed ASB cases that were resolved Target = 66% | \odot | 100% | 1 | 24 | 1 | 1 | 135 | 1 | |
| 2. Lettings Team Average re-let time (calendar days) Target = 21 days | \odot | 12.33 days | 1 | 22 | 1 | 1 | 127 | 5 | |
| 3. Lettings Team % of dwellings that are vacant but unavailable to let (this includes dwellings undergoing or awaiting major works, held for decant, illegally occupied or awaiting demolition) Target = 0.5% | | 0.74% During this period there were a high percentage of major works void properties. | 3 | 20 | 14 | 3 | 112 | 76 | |
| 4. Lettings Team % of dwellings that are vacant and available to let Target = 0.5% | \odot | 0% | 1 | 20 | 1 | 1 | 115 | 1 | |
| 5. Repairs & Maintenance % of properties re-let that meet lettable standard (20% sample) Target = 100% | | Under development | N/A | N/A | N/A | N/A | N/A | N/A | |
| 6. Lettings Team % of properties accepted on first offer Target = 75% | \odot | 78.18% | 1 | 15 | 1 | 1 | 78 | 16 | |

| 7. Housing Services % of tenants on whom the landlord holds diversity information Target = 90% | 56.2%. We are constantly incrementally collecting this data. Our percentage last quarter was 54.87% | N/A | N/A | N/A | N/A | N/A | N/A |
|---|--|-----|-----|-----|-----|-----|-----|
| 8. Repairs & Maintenance Proportion of expenditure on emergency and urgent repairs to HRA dwellings compared to non-urgent repairs expenditure to HRA dwellings. Performance criteria = lowest Target = 15% | Under development | N/A | N/A | N/A | N/A | N/A | N/A |
| 9. Repairs & Maintenance % of repairs completed on first visit Target = TBC | Under development | N/A | N/A | N/A | N/A | N/A | N/A |
| 10. Repairs & Maintenance Completion of repairs within priority target times: Emergency (within 24 hours) Target =98% | 93.92% Decision now made to utilise weekly completions reports to investigate reason for jobs completed out of priority, the end result being to increase performance. | 3 | 30 | 24 | 4 | 160 | 141 |
| 11. Repairs & Maintenance Completion of repairs within priority target times: Urgent (within 3 working days) Target =94% | 86.45% Decision now made to utilise weekly completions reports to investigate reason for jobs completed out of priority, the end result being to increase performance. | 4 | 27 | 25 | 4 | 139 | 134 |

| 12. Repairs & Maintenance Completion of repairs within priority target times: Non Urgent (up to 28 days) Target =85% | \odot | 92.19% | 3 | 28 | 20 | 4 | 152 | 127 |
|--|---------|--|-----|-----|-----|-----|-----|-----|
| 13. Community Clean ups Number of events held, broken down by area | \odot | Darby Way, Bishops Lydeard Darwin Close, Taunton Howard Road, Wellington Leycroft Road, Taunton Lyngford Square, Taunton Courtfields, Milverton | N/A | N/A | N/A | N/A | N/A | N/A |
| 14. Tonnage removed From clean ups, broken down by event | \odot | Darby Way, Bishops Lydeard – 1.88 Darwin Close, Taunton – 2.56 Howard Road, Wellington – 2.16 Leycroft Road, Taunton – 2.9 Lyngford Square, Taunton - 4 Courtfields, Milverton – 1.76 | N/A | N/A | N/A | N/A | N/A | N/A |
| 15. Events supported Number of events/activities put on or supported by the team, broken down by area | | Happy Halcon x 6 Halcon Brunch Club x 10 Young Wood/John Muir Award Halcon Charity Community Event Pride in Priorswood x 5 Domestic Abuse Awareness Raising events – Somerset College and Richard Huish National Citizen Service – Lodge Close Wellington, Hamilton Park and French Weir Wellington Skate Park | N/A | N/A | N/A | N/A | N/A | N/A |

| | | Wyndhams - Community Garden | | | | | | |
|--|---------|---|-----|-----|-----|-----|-----|-----|
| 16. Local Authority Major Aids and Adaptions Number of applications completed, target 84. | | 24 (Below target but ahead of last years performance. Target requires revision as budget would not be sufficient for numbers and a number of tenants go down Minor Aids and Adaptations where appropriate to speed up adaptation) | N/A | N/A | N/A | N/A | N/A | N/A |
| 17. Local Authority Major Aids and Adaptions End to end completion time, target 22 weeks. | | 34 weeks (Two exemptions, one grant was put on hold for four months by the applicant as they were considering moving and another grant was awaiting a revised spec from the Occupational Therapist which took three months as the applicants needs were complex.) | N/A | N/A | N/A | N/A | N/A | N/A |
| 18. Minor Aids and Adaptions Number of applications completed. Target 350 | \odot | 179 end of Q2, therefore 358 by end of year. | N/A | N/A | N/A | N/A | N/A | N/A |

Summary for TSMB 18th November 2013 Health and Housing Quarter 2 / Outturn performance

Overview & summary

| Section | No. of measures | \odot | <u> </u> | 8 | N/A | Trend (from last |
|-----------------------|-----------------|---------|----------|-------|-----|--|
| | illeasures | Green | Amber | Red | | quarter) |
| 1) Managing Finances | 9 | 56% | 33% | 0% | 11% | 介 |
| Housing | | (5) | (3) | (0) | (1) | Ц |
| 2) Service Delivery – | 11 | 55% | 45% | 0% | | \Leftrightarrow |
| Satisfaction | | (6) | (5) | (0) | | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ |
| 3) Service Delivery – | 2 | 0% | 0% | 100% | | Ţ |
| Decent Homes | | (0) | (0) | (2) | | V |
| 4) Service Delivery – | 18 | 50% | 5% | 28% | 17% | Ţ |
| Manage Housing Stock | | (9) | (1) | (5) | (3) | \ \ \ |
| | | • | | | | |
| TOTALS | 40 | 50% | 22.5% | 17.5% | 10% | |
| | | (20) | (9) | (7) | (4) | |

| Movement since Q4 | +0 | -2.5% | +5% | -2.5% | -0% |
|-------------------|----------|-------|-----|-------|-----|
| | Measures | | | | |



Planned actions are off course.

- 2 Measures for Decent Homes are off course. Average SAP (energy efficiency) rating is below target. Sustainable energy fund established in the business plan. Post established to lead on retrofit project and has started to look at SAP ratings data. Also Gas Safety Certificates 99.93% of dwellings have a valid gas safety certificate against 100% target, this represents 3 properties which did not have certificates at the end of the quarter (now recitified).
- Lettings Measure 0.74% of dwellings were vacant but unavailable to let, the target is 0.5%. During this time there were a high percentage of major works on void properties.
- Housing Services Diversity Information. We hold 56.2% of diversity information this is an increase since last quarter (whilst we also increased our target this year from 58% to 90%).
- 2 Repairs and Maintenance measures 93.92% of Emergency repairs were completed on time against a target of 98% also 86.45% of urgent repairs were completed on time against a target of 94%. As a result a decision has now been made to utilise weekly completions reports to investigate reason for jobs completed out of priority, the end result being to increase performance.
- Local Authority Major Aids and Adaptions, number of applications 24 applications were completed against a target of 84. This performance is ahead of that last year but believe that the target may require revision as budget may not be is sufficient for target number.

9 AMBER ALERTS

Some uncertainty in meeting planned actions

- **Housing Services Estate Management.** Our arrears figures are higher than target (£360,000) at the end of the quarter £411,360.11 but the position improved and on the 4th October the figure was £338,375.40 (after direct debit payments 3rd October).
- Local Authority Major Aids and Adaptions, spend against budget

 £159,819 committed spend at end of Q2 against a £339,100 budget
 (actual spend £44,141 mth 6).
- Local Authority Minor Aids and Adaptions, spend against budget

 £93,693 committed at end of Q2 against a £135,000 budget (£48,519 spend mth 6)
- Housing Services 4 Satisfaction measures. The 2013 Star survey (conducted every two years) reported satisfaction figures for general needs tenants and sheltered housing tenants which were below target. Council national rankings show that we are in quartile 2 for housing measures and lower quartiles for supported housing. These measures will not change until 2015 when the Star Survey is conducted again.
- Repairs and Maintenance. 96.97% of tenants are satisfied with the repairs and maintenance service, our target is 98%
- Local Authority Major Aids and Adaptions, end to end completion time. The 34 week figure that was reported is due to 2 cases; target 22 weeks.

20 ON TRACK ©

Planned actions are on course

- Housing Services, expenditure against budget. The current forecast is for the revenue account to be £99,580 overspent against a budget of £24,950,700 which is 0.4% overspend.
- **Housing Managing Finances** 4 measures are better than target.
- Lettings Team Measures 7 measures are better than target.
- Gas Servicing satisfaction measure better than target.
- Supported Housing Satisfaction Measure is better than target (100% versus an 86% target).
- Local Authority Major Aids and Adaptions 100% satisfaction.
- Three Community Development measures are on track.
- Repairs and maintenance 92.19% of non urgent repairs are complete within priority time of 28 days, this is a slight increase on Q1 which was 91.87%. Target is 85%.
- Local Authority Minor Aids and Adaptions 179 end of Q2, therefore 358 predicted by year end against a target of 350

4 MEASURES UNDER DEVELOPMENT, NOT REPORTED OR WITHOUT ALERTS

- Rent written off as a % of rent roll is now an annual, not a quarterly measure so will be reported in quarter 4.
- Three Repairs and Maintenance Measures are under development (proportion of expenditure on emergency and urgent repairs, % of repairs completed right first visit, % of properties re-let that meet the letable standard).

Taunton Deane Borough Council

Tenant Services Management Board – 18th November 2013

Gas and Other Heating Quarterly Monitoring Report

Report of Property Manager- Maintenance- Steve Esau (This matter is the responsibility of Executive Councillor Jean Atkins)

1. Executive Summary

The report and annex have been produced to give members monitoring information on the performance of the servicing and repair contract with Alhco.

This report and annex is for quarter 2 showing performance data; in addition the report highlights issues with the contract. Comments from members would be welcomed on how the information is being presented and any changes required for future reporting.

2. Background

TDBC has a responsibility as a landlord to ensure that all rented properties have a valid Gas Safety Certificate; an annual gas safety check has to be carried out. In order to ensure that a certificate does not become out of date we have in place a 10 month cycle, this allows for process of gaining access to properties to be carried out before the certificate becomes overdue. It is important that this process is managed effectively by both the contractor and the client team.

In addition the contractor is responsible for servicing of solid fuel and oil appliance's together with checking electric storage heaters, servicing of extract fans, smoke detectors and breakdown repairs. Whilst there is no legislative requirement to carry out checks to solid fuel and oil appliances every 12 months it is considered good practice we follow a 10 month cycle as happens with the gas servicing programme.

The report and annex show performance data for all the service and repair areas with comments where necessary.

3. Report

We reported at September meeting that we achieved 100% compliance at the end of Quarter 1. At the end of Quarter 2 we have report 3 properties were overdue due to a number of reasons, however I can inform board members that all 3 were serviced in the first week of Quarter 3. We are experiencing problems with Alhco meeting our 10 month programme this has caused pressures for both our property services and estates teams and feedback from tenants has confirmed problems, leading to a drop in service. I can reassure board members that we have identified the root of the problems and are working closely with Alhco to resolve.

Reactive Maintenance the KPI figures are showing below target in all areas in Quarter2, and there has been slight slippage from Quarter 1. There are a number of reasons behind for example being Works out of the heating season being issued where they should not be Priority 1 Alhco were not resourced to do achieve in the time, this has been addressed to bring in line with our tenant standards, not achieving first time fix due to problems with diagnosis of the problem and appointments being missed. We are working with Alhco to resolve these issues in order to improve the KPIs to move them towards the target.

The void levels have been about normal in Quarter 2. However we are still experiencing a high number of appliance failures both through gas checks on voids and the servicing programme. There are two factors causing this these being early boiler failures and appliances that are over remaining life. The Capital Programme team are working on the procurement of a long term boiler replacement programme which is due to commence in April 2014, this will overtime reduce the number of reactive failures. This programme will be prioritised to tackle the oldest first, open flued appliances and boilers which have obsolete parts.

Other issues to highlight we have been carrying out the solid fuel servicing during this quarter, this has been successful, at the end of the quarter there were still a few properties to visit, appointments being in place for this. The CO detector programme is progressing and will be completed by the end of the financial year. We have been experiencing problems with detectors activating where there has not been a CO problem, this is due to a manufacturing fault and is being addressed, I assure board members that there has been no risk to tenants.

In the KPI report I have stated there were two incidents related to asbestos. Both of which were resolved satisfactorily. However this did highlight a number of issues and we have been working closely with Alhco's Group Health and Safety Manager to put in place strengthened policies and procedures. Unfortunately this has had a consequential effect with delays to carry out work and will be on going and is something we cannot mitigate against.

We have included financial information; this includes the cost of servicing and maintenance together with rechargeable works, the latter being works outside of the contract and includes works to voids. In addition the amount of scrap monies received is shown, these monies are paid back into the Housing Revenue Account.

4. Finance Comments

There are no financial issues arising from this report.

5. Legal Comments

There are no legal issues arising from this report.

6. Links to Corporate Aims

To ensure we meet our legislative responsibilities.

7. Environmental Implications

Heating systems that are serviced regularly work more efficiently therefore reducing C02 emissions and the environmental impact.

8. Community Safety Implications

There are no implications arising from this report.

9. Equalities Impact

This is not applicable.

9. Risk Management

There are significant risks associated with this area of the housing service. It is essential it is managed in a robust way where there are changes to legislation or working practices revised risk assessments and mapping are carried out.

10. **Partnership Implications**

There are no implications arising from this report.

11. Recommendations

The Tenant Services Management Board are asked to note the report comments would be welcomed on how the information is being presented and any changes required for future reporting.

Contact: Officer Name Steve Esau- Property Manager – Maintenance

Direct Dial No 01823 356593

e-mail address s.esau@tauntondeane.gov.uk

ALHCO Quarter Two Performance 2013/14 Report

| | | _ | | | _ | Cumulative | |
|--|-------------|------------|------------|------------|------------|-------------|--|
| Servicing | Target | Q1 | July | Aug | Sept | | Comments |
| Nr of gas services (CP12) that are planned for this calendar month. | | 1024 | 525 | 321 | 426 | 2296 | |
| Nr of services for solid fuel that are planned for this month. | | 0 | 29 | 10 | 22 | 61 | |
| Nr of services for oil that are planned for this month. | | 4 | 0 | 0 | 0 | 4 | |
| Nr of services for electric that are planned for this month. | | 690 | 99 | 30 | 131 | 950 | |
| total number of services for month (all fuel types) | | 1718 | 653 | 361 | 579 | 3311 | |
| Number of properties not covered by a current CP12 | | 67 | 0 | 0 | 3 | 18 | |
| % of Properties Overdue (No valid Certificate) | 0 | 2 | | | 0.07 | 1 | |
| % of gas Services completed on 1st visit attempt | | 60 | 88 | 87 | 79 | 79 | |
| % of gas Services completed on TDBC arranged visit | | 12 | 12 | 12.99 | 20 | 14 | |
| % of gas Services completed on TDBC arranged forced entry | | 1 | 0.005 | 0.005 | 0.005 | 0.25 | |
| Reactive Maintenance | | | | | | | |
| Nr of reactive jobs received | | 1087 | 315 | 249 | 386 | 2037 | |
| Priority 1 - emergency % (attend within 2 hours and repair within 24 Hours) | 100% | 93 | 85 | 85 | 88 | 88 | |
| Priority 2 - Urgent % (Complete within 3 working days) | 98.40% | 85 | 83.93 | 88.89 | 87.06 | 86 | |
| Priority 3 - Routine % (Complete within 7 working days) | 98.60% | 91 | 95.56 | 93.18 | 93.85 | 93 | |
| Nr of hot water systems out of action overnight | 0 per month | 1 | 0 | 0 | 0 | 1 | |
| Nr of hot water systems out of action for longer than 24 hours | 0 per month | 0 | 0 | 0 | 0 | 0 | |
| Nr of reactive maintenance appointments made | | 1087 | 315 | 249 | 386 | 2037 | |
| Nr of Out of Hours calls | | 136 | | | | 136 | Data not available at time of writing report |
| Voids | | | | | | | |
| Nr of Voids this month | | 113 | 47 | 81 | 41 | 282 | |
| % of voids completed within time (14 days) | 100% | 100 | 100 | 100 | 100 | 100 | |
| Request for Service | | | | | | | |
| | | <u>0</u> | 0 | 0 | 0 | | |
| Health and Safety | | | | | | | |
| Major reportable accidents | | 0 | | | | | |
| Minor Accidents | | 0 | | | | | |
| Instances of where Asbestos found | | 0 | | | 2 | | |
| Finance | | | | | | | |
| Invoice for Servicing | | £60,491.60 | £22,198.04 | £16,490.12 | £16,977.16 | £116,156.92 | |
| Invoice for Maintenance | | | | £17,798.54 | | | |
| Invoice for Chargeable works | | £14,142.10 | · | £11,620.58 | · | £51,560.86 | |
| Scrap money raised. | | £4,013.78 | £400.39 | £464.11 | £574.74 | £5,453.02 | |